Snohomish County
Urban County Consortium

2016 Annual Action Plan
FINAL

May 4, 2016

Snohomish County Urban County Consortium
Final 2016 Annual Action Plan
Lead Grantee Template

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Executive Summary

AP-05 Executive Summary - 91.200(c), 91.220(b)

1. Introduction

The 2016 Annual Action Plan is required by the U.S. Department of Housing and Urban Development (HUD) in order to receive federal grant funds available under the Community Development Block Grant (CDBG), HOME Investment Partnerships (HOME), and Emergency Solutions Grant (ESG) programs. The plan serves as both a local planning document and as an application to HUD for these funds. The grant funds may be used for affordable housing, facilities providing public or community services, infrastructure improvements such as streets, sidewalks, and water/sewer systems, public services, homeless programs, and economic development activities. In addition, the funds must be used primarily to benefit low-income persons and neighborhoods in our community.

The Snohomish County Urban County Consortium (Snohomish County Consortium) is a partnership between Snohomish County and the cities and towns within the county. The partnership allows the Consortium, as an Urban County, to receive funds each year under the CDBG, HOME, and ESG programs as formula grants and to use these funds to address local needs and goals. Snohomish County is the lead agency for the Snohomish County Consortium and the grant recipient of CDBG, HOME, and ESG funds on behalf of the Snohomish County Consortium. In this capacity, Snohomish County is responsible for the overall administration, planning, monitoring, and reporting requirements for these programs, including citizen participation and private and public agency consultation. The City of Everett and the City of Marysville participate in the Snohomish County Consortium for HOME funds only and are each also direct grant recipients of CDBG funds that benefit their respective jurisdictions and are the lead agencies for those CDBG funds.

This document is the Snohomish County Consortium Lead Grantee Template of the 2016 Annual Action Plan for Snohomish County Consortium CDBG, HOME, and ESG funds. As required, the City of Everett and the City of Marysville have each also prepared a Participating Grantee CDBG Template of the 2016 Annual Action Plan for the CDBG funds they each administer directly. Snohomish County, the City of Everett, and the City of Marysville coordinated and collaborated in preparation of the 2016 Annual Action Plan and the respective templates.

Investment of the grant funds is guided by the priority community needs and goals set forth in the adopted 2015-2019 Consolidated Plan for the Snohomish County Consortium. The 2015-2019 Consolidated Plan was prepared last year in collaboration with residents, public agencies, private non-profit-organizations, faith-based organizations, local governments, and other stakeholders through consultations, surveys, and a citizen participation process. The plan was also informed by quantitative and qualitative data, existing plans and reports, and general research. Additional citizen participation

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and consultation activities were conducted during development of the 2016 Annual Action Plan and are summarized below.

The 2016 Annual Action Plan is the second-year action plan under the 2015-2019 Consolidated Plan and covers the period of July 1, 2016 through June 30, 2017. It identifies the amount of CDBG, HOME, and ESG grant funds available for the 2016 program year for the Snohomish County Consortium and describes how these funds will be used to help meet the five-year goals established in the 2015-2019 Consolidated Plan.

2. Summarize the objectives and outcomes identified in the Plan

This could be a restatement of items or a table listed elsewhere in the plan or a reference to another location. It may also contain any essential items from the housing and homeless needs assessment, the housing market analysis or the strategic plan.

For the 2016 program year, the second year of the 2015-2019 Consolidated Plan, a total of $5,214,506 in funding under the CDBG, HOME, and ESG programs is available to the Snohomish County Consortium to help meet the five-year goals. This includes:

- $2,728,777 in 2016 CDBG Grant Funds,
- $210,00 in estimated 2016 CDBG Program Income,
- $356,394 in prior year CDBG funds,
- $1,470,208 in 2016 HOME Grant Funds,
- $211,943 in estimated 2016 HOME Program Income, and
- $237,184 in 2016 ESG Grant Funds.

All of the activities selected to receive funds under the CDBG, HOME, and ESG programs for the 2016 program year through the Snohomish County Consortium will help address priority needs and goals in the 2015-2019 Consolidated Plan. The $5,214,506 in available grant funds is allocated as follows:

- $2,628,412 for Affordable Housing Projects & Programs,
- $1,184,875 for Public Facility & Infrastructure Projects,
- $435,566 for Homeless, Special Needs, and Fair Housing Service Projects,
- $219,395 for Homeless Shelter, Rapid Rehousing, and Homeless Management Information System, and
- $746,258 for Grant Planning & Administration.

3. Evaluation of past performance

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

The Snohomish County Consortium is currently in the 2015 program year, which is the first year of the 2015-2019 Consolidated Plan and ends on June 30, 2016. Performance information for the 2015 program year will be available in September 2016. The Snohomish County Consortium completed the 2014 program year, which was the fifth and final year of the 2010-2014 Consolidated Plan, on June 30, 2015 and reported on the annual and five-year achievements under this plan in September 2015. Overall, the Consortium made good progress towards reaching its five-year goals under the 2010-2014 Consolidated Plan for affordable housing, public facilities, infrastructure, and services. At the end of this five-year period, about half of all the five year goals were met or exceeded, with significant accomplishments achieved towards most of the other goals. Projects funded helped to make decent and safe housing affordable, accessible, and available in our community for low- and moderate-income households. Projects funded also helped to create more suitable living environments and sustainable communities through community development activities which benefited low- and moderate-income individuals and neighborhoods.

While overall accomplishments during this time period were significant and had meaningful impact on the lives of Snohomish County Consortium residents, accomplishments in some goal categories were below the five-year goals which were developed in 2010. In large part, this was due to reduced funding available under the CDBG and HOME programs, which were cut 29%, resulting in a cumulative decrease of $6 million in grant funds to the Snohomish County Consortium for the 2011 to 2014 program years. The ESG program was also cut 24% in the 2013 and 2014 program years, which reduced grant funding by another $116,231. During this time, Snohomish County implemented a new local funding resource and continued to seek funding from other resources, where opportunities were made available. These efforts assisted the Snohomish County Consortium in making additional progress towards some of the 2010-2014 five-year goals, but were only able to partially offset the impact of the funding cuts.

An analysis of accomplishments achieved under the 2010-2014 Consolidated Plan was one of the items taken into consideration during development of new goals for the 2015-2019 Consolidated Plan period, along with updated funding projections, an updated needs assessment, an updated market analysis, and input provided through the citizen participation and consultation process. Because the local affordable housing and community development needs far outweigh the estimated resources to be available under these programs for the five-year 2015-2019 time period, not all of the needs identified could be incorporated into the 2015-2019 goals. Therefore, the goals and allocation priorities identified in the 2015-2019 Consolidated Plan were based on the highest priority needs identified, eligible uses of the grant funds, other grant requirements, and the limited amount of money estimated to be available under the grant programs to help meet these needs.

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4. Summary of Citizen Participation Process and consultation process

Summary from citizen participation section of plan.

Snohomish County conducted several citizen participation and consultation activities during development of the 2016 Annual Action Plan. These activities augmented the extensive community input process conducted last year during development of the 2015-2019 Consolidated Plan and 2015 Annual Action Plan, details of which may be referenced in that document. Opportunities for input were provided during different stages of development of the 2016 Annual Action Plan, including two initial public hearings, a Housing Authority of Snohomish County resident advisory meeting, citizen representation on the Technical Advisory Committee and the Policy Advisory Board which make project funding recommendations for the plan, a 30-day public review and comment period and a public hearing on the draft plan, and public meetings of the Snohomish County Council prior to adoption of the final plan.

Outreach methods for the initial public hearings included publication of a newspaper ad in the newspaper of general circulation in Snohomish County and providing notice of the hearings through e-mail distribution lists, internet postings, and flyers in English and Spanish. The hearings were held at accessible locations. Those not able to attend the hearings were able to submit comments in writing via e-mail or mail, or in an alternate format upon request. Comments received in the initial stages of development were considered during development of the Draft 2016 Annual Action Plan. Outreach efforts methods for the 30-day public review and comment period and public hearing on the Draft 2016 Annual Action Plan utilized these same methods and also included a news release and the availability of the draft plan on-line, at Consortium-member city and town halls, at Consortium-member public libraries, and upon request.

5. Summary of public comments

This could be a brief narrative summary or reference an attached document from the Citizen Participation section of the Con Plan.

Three comments were received during the initial stages of development of the plan. The first comment identified the importance of housing assistance and explained that there is an even greater need for assistance now due to increasing rents. The second comment expressed a need for food assistance. The third comment expressed that there has been a positive attitude change towards, and a greater understanding of, people in poverty over the past 25 years in Snohomish County. The needs expressed for housing and food assistance are reflected in the projects selected for funding.

Three additional comments were received during the public review and comment period on the draft plan. A fourth comment was received after the close of the comment period and was also considered. Overall, the comments underscore a number of continuing affordable housing and

community development needs for homeless and low-income persons that were also identified during the 2015-2019 Consolidated Plan process. The comments expressed a need for increased affordable housing options for persons recovering from drug and alcohol addictions, for homeless persons including homeless teens, and for other low-income persons including elderly persons and other persons with special needs; a need for parks in low-income areas for livability and quality of life; a need for improvements to homeowner properties that are in significant disrepair or dilapidated; and a need for affordable homeownership options. The overall needs expressed are incorporated into the current five-year goals which guide the investment of CDBG, HOME, and ESG funds in the Annual Action Plans. The comments point to the need to continue to actively pursue these five-year goals as well as to continue coordination, collaboration, and other efforts to both maintain and increase affordable housing options in our community. One of the comments included an affordable housing proposal which is summarized in the paragraph below. Another comment included an observation on the geographic focus area of the plan which is also summarized in the paragraph below.

6. Summary of comments or views not accepted and the reasons for not accepting them

The comment submitted that identified a need for improvements to homeowner properties included a proposal to focus on the redevelopment of existing housing properties, rather than on new housing developments, and provided suggested housing strategies to explore. This comment was considered, but not accepted in full. The County and Snohomish County Consortium recognize the need for housing rehabilitation assistance for low-income homeowners, have included this goal in the Snohomish County Consortium 2015-2019 Consolidated Plan, and selected a program to provide home repair assistance to low-income homeowners county-wide for funding in both 2015 and 2016. The County and Snohomish County Consortium also support exploring new strategies that could be implemented to improve existing affordable housing options. However, based on the overall housing needs for renters and homeowners identified through the planning process, the County does not support focusing the funding available under these programs only on the redevelopment of existing properties, rather than allowing for a variety of different development strategies that may be used to both maintain and increase the supply of decent and safe affordable housing. In addition, the County supports an approach that encourages a wide variety of housing options for people to live in the community of their choice with access to public transportation and to other amenities and opportunities.

One of the comments included an observation that the plan seemed unusually focused on Everett, Marysville, and Monroe; provided information on affordable housing needs and planning underway in Edmonds; and expressed an interest in learning more about solutions and opportunities to create more affordable housing options. The County accepted the comment in large part, but did not accept the observation that the plan was unusually focused on the three areas listed. The County provided an explanation of the Consortium-wide needs assessment and planning process, goals, and projects selected for funding, including the geographic areas covered, and has extended an invitation to meet and provide more information and discuss opportunities to create more affordable housing options.

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7. Summary

The investment of 2016 CDBG, HOME, and ESG funds in the Snohomish County Consortium area is intended to help maintain and increase decent affordable housing options and to help make suitable living environments more available and accessible throughout Snohomish County.

PR-05 Lead & Responsible Agencies - 91.200(b)

1. Agency/entity responsible for preparing/administering the Consolidated Plan

The following are the agencies/entities responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
CDBG Administrator	SNOHOMISH COUNTY	Human Services Department
HOME Administrator	SNOHOMISH COUNTY	Human Services Department
ESG Administrator	SNOHOMISH COUNTY	Human Services Department

Table 1 – Responsible Agencies

Narrative

The Snohomish County Consortium is a partnership between Snohomish County and the cities and towns within the county. The partnership allows the Snohomish County Consortium, as an Urban County, to receive funds each year under the CDBG, HOME, and ESG programs as formula grants and to use these funds to address local needs and goals. Snohomish County is the lead agency of the Snohomish County Consortium and the grant recipient of CDBG, HOME, and ESG funds on behalf of the Snohomish County Consortium. In this capacity, Snohomish County is responsible for the overall administration, planning, monitoring, and reporting requirements for these programs, including citizen participation and private and public agency consultation.

The City of Everett and the City of Marysville participate in the Snohomish County Consortium for HOME funds only and are each also direct grant recipients of CDBG funds that benefit their respective jurisdictions. Pursuant to an interlocal agreement, 21% of the HOME funds received each year by the Snohomish County Consortium are set-aside for City of Everett affordable housing projects; the City of Everett carries out some administrative and planning responsibilities related to these HOME funds, with oversight provided by Snohomish County as lead agency. The City of Everett is the lead agency and grant recipient for City of Everett CDBG funds. The City of Marysville is the lead agency and grant recipient for City of Marysville CDBG funds.

Snohomish County, the City of Everett, and the City of Marysville coordinated and collaborated in preparation of the 2016 Annual Action Plan and the respective templates. This document is the Snohomish County Consortium Lead Grantee Template of the 2016 Annual Action Plan. The

City of Everett and the City of Marysville have each also prepared a separate Participating Grantee CDBG Template of the 2016 Annual Action Plan for the CDBG funds they each administer directly. See the corresponding PR-05 Lead & Responsible Agencies sections in the Participating Grantee CDBG Template documents for the City of Everett and the City of Marysville for additional information on administration of their individual CDBG programs.

Consolidated Plan Public Contact Information

For additional information or to request a reasonable accommodation to provide information in this document in an alternate format, please contact:

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For information on the City of Everett Participating Grantee CDBG Template, please contact:

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AP-10 Consultation - 91.100, 91.200(b), 91.215(l)

1. Introduction

This section includes a summary of activities to enhance coordination between housing providers and agencies providing services, a summary of coordination and consultation efforts with the Everett/Snohomish County Continuum of Care, and a summary of consultation efforts with public and private agencies and local governments in development of the 2016 Annual Action Plan.

Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(l)).

Local coordination efforts that link housing and services providers are ongoing and continue to be strong in Snohomish County, particularly in regard to projects serving people experiencing homelessness and people with special needs. Coordination is achieved through participation in various community partnerships and collaborative efforts, such as the Housing Consortium of Everett and Snohomish County, the Continuum of Care, and the Investing in Futures Initiative. These partnerships and collaborations provide ongoing opportunities for public and private agencies to coordinate and align efforts around housing, homelessness, direct services, and enhancing systems coordination.

One of the collaborative efforts implemented over the past few years is an on-line housing locator system that allows service providers to connect their homeless and/or low-income clients to housing opportunities in the private market. Many service providers, some of which receive funding through the County, work closely with landlords through the implementation of various housing and service programs. These providers often assist clients in obtaining rental units and in working with landlords to resolve issues that arise so that clients may remain in the units and achieve stability. A local service provider, which receives funding through the County, also operates a renter certification program. The program provides education and assistance to help people with problematic rental histories access the private rental market by connecting with mainstream services to address barriers and conducts outreach to social service programs and landlords. In addition, coordinated entry housing navigators are being funded through the County to work with homeless individuals and families to connect them with housing and have access to a flexible fund so that they can pay deposits, rents, and other costs associated with getting them into housing with private landlords and connected with services to avoid the homeless housing system when possible.

Two newly implemented projects in 2015 focus on assisting homeless households with high barriers to obtaining and maintaining housing in the private rental market, and include a landlord engagement specialist who specializes in recruiting landlords and a housing retention specialist to work with service providers. In 2015, the Systems Coordination Committee of the Continuum of Care Board started a project to develop a services crosswalk from a life domains matrix that is used by housing agencies to assess their clients' level of self-sufficiency in multiple areas such as mental health, employment,

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healthcare, etc. This crosswalk will ensure that housing agencies are connecting their clients to the services that are appropriate to meet their needs.

In addition, as part of its affordable housing application process, the County continues to include a review of whether the appropriate type and level of supportive services will be available where this is relevant to the population served. This helps ensure that housing providers coordinate with service providers to the extent necessary to connect tenants with the services they will need to maintain housing.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.

The County is the Continuum of Care (CoC) Collaborative Applicant (CA). County CoC staff consult and coordinate with a broad range of stakeholders throughout the year via meetings and electronic tools. The County's Consolidated Plan and CoC staff are co-located within the same Division and work collectively together. CoC staff coordinate activities with the CoC Board and its committees, housing and service providers, and stakeholders. The County works with these groups to identify and address the needs of those experiencing or at risk of homelessness and those with special needs including chronically homeless individuals and families, families with children, veterans and unaccompanied youth.

A coordinated entry system was created with common assessment and intake procedures to streamline access to housing and services for all populations and includes specialty navigation sites for the chronically homeless, veterans, and unaccompanied youth. The County coordinated efforts to establish a Homeless Encampment Outreach and Engagement Team to conduct street outreach and coordinated entry intake and to provide services to chronically homeless individuals and families. The Veterans Homeless Committee provides outreach, coordinated entry intake, services, and access to other programs for veterans who are homeless, chronically homeless or at risk. The Ending Family Homelessness project was implemented with County support to address the needs of homeless families receiving TANF. The CA provided leadership to the Supportive Employment Initiative to ensure homeless families on TANF had access to this project for adults with mental illness to increase the number of families moving to earned income. The Investing in Families Initiative, a collective effort between government, private philanthropy, employment, education, non-profit housing and service providers that is centered on ending homelessness, is also led by the County. Outreach and coordinated entry intake for unaccompanied youth and young adults is conducted by the lead youth agency and is coordinated with other youth services. The coordinated entry system connects persons who are at imminent risk of homelessness with a prevention navigator who can connect them with assistance and services needed to stabilize in housing.

The following is a summary of CoC coordination with systems of care. The Systems Coordination committee of the CoC Board is responsible for looking at gaps and solutions to improve services and

planning coordination between housing, employment, and systems of care to prevent discharge from institutions into homelessness. The County Human Services Department is part of a collaborative that addresses the needs of seriously mentally ill persons being released from jails. Healthcare coordination efforts include recent activities to have homeless navigators receive patient navigation certifications and there is representation for healthcare and hospitals on the CoC Board. The County also funds programs that support discharge planning and transition services for at risk individuals. The County provides leadership and support for the Family Reunification Project which includes housing and service coordination for youth aging out of foster care, a youth representative sits on the CoC Board, and agencies who provide foster care, shelter, transitional housing and services for youth are familiar with and able to connect youth exiting care with coordinated entry and specialized services.

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS

The consultation process on allocating ESG funds and developing performance has spanned the last three years. There were initial measures and evaluation standards that were developed per the Interim Regulations, and then reviewed again as part of the annual funding process and Annual Action Plan. The CoC Collaborative Applicant (CA) met with ESG and CoC agencies and the Continuum of Care (CoC) to review data, evaluate and set targets based on HEARTH measures, local goals and project and population types. Feedback was also received through the annual Action Plan process.

See AP-90 ESG Program Specific Narrative for specific performance standards developed for ESG and CoC projects. A continuous quality improvement process for performance evaluation includes documenting any project's performance barriers and evaluating for validity. The Data and Evaluation Committee of our local CoC Board is moving forward with the work of establishing population specific benchmarks. The benchmarks will continue to undergo review and evaluation to ensure they are compliant with any requirements and are measuring performance appropriate to project type, populations or other critical factors. Benchmarks are set for ESG funded projects for shelter and rapid rehousing, as those are types of projects that have been funded to date.

The County conducted a consultation meeting with ESG and the CoC Board again on February 26, 2015 during development of the 2015-2019 Consolidated Plan and 2015 Annual Action Plan and provided information at their Strategic Planning Committee meeting. For those members who could not be present, information was provided on how they might review and provide comment on ESG allocation and performance. Recommendations for the 2015 and 2016 allocations were to fund emergency shelters and rapid rehousing, due to the limited funding, and the fact that some prevention is funded through other funding resources. In addition, a limited amount was recommended for HMIS to support both agency data entry and County HMIS administration. Administration is retained by the County due to the administrative burden and limited administration funds available. During the consultation meeting, those present agreed that the County should keep the same allocation categories and

approximate amounts or proportions. If funding were to increase substantially, then the CoC might be interested in funding additional prevention activities later on.

The County administers the HMIS and is the CA that works side by side with the CoC Board. Throughout the development of HMIS, the County has provided information on HMIS Standards and other HMIS related functions, and a provider user group has been involved in the implementation of HMIS. In addition, the CoC Board has approved the HMIS Governance Charter which includes policies. Since the County actually administers HMIS and has legal responsibility for many aspects of HMIS, including accountability for funding, the County has established protocols for managing HMIS.

2. Agencies, groups, organizations and others who participated in the process and consultations

Table 2 – Agencies, groups, organizations who participated

1	**Agency/Group/Organization**	EVERETT GOSPEL MISSION
	Agency/Group/Organization Type	Services-homeless
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Member of Partnership to End Homelessness Continuum of Care Board. Opportunity for input is provided through various ongoing planning activities throughout the year via in-person and electronic methods, such as e-mails and surveys. Anticipated outcome of these activities is to improve coordination and to make progress in preventing and ending homelessness and alleviating the effects of poverty. Agency is also a member of the Housing Consortium of Everett and Snohomish County.

2	**Agency/Group/Organization**	VOLUNTEERS OF AMERICA
	Agency/Group/Organization Type	Housing Services - Housing Services-Persons with Disabilities Services-homeless Services-Employment Service-Fair Housing Fair Housing, Advocates (Homeless Policy Task Force Representative), Veterans
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Strategy Non-Housing Community Development Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Member of Partnership to End Homelessness Continuum of Care Board. Opportunity for input is provided through various ongoing planning activities throughout the year via in-person and electronic methods, such as e-mails and surveys. Anticipated outcome of these activities is to improve coordination and to make progress in preventing and ending homelessness and alleviating the effects of poverty. Agency is also a member of the Housing Consortium of Everett and Snohomish County.

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3	**Agency/Group/Organization**	CATHOLIC COMMUNITY SERVICES
	Agency/Group/Organization Type	Housing Services - Housing Services-Elderly Persons Services-Persons with Disabilities Services-Persons with HIV/AIDS Services-homeless Mental Health, Jail Transition Discharge Services
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Strategy Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Member of Partnership to End Homelessness Continuum of Care Board. Opportunity for input is provided through various ongoing planning activities throughout the year via in-person and electronic methods, such as e-mails and surveys. Anticipated outcome of these activities is to improve coordination and to make progress in preventing and ending homelessness and alleviating the effects of poverty. Agency is also a member of the Housing Consortium of Everett and Snohomish County.

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4	**Agency/Group/Organization**	Interfaith Association of NW WA
	Agency/Group/Organization Type	Services - Housing Services-Children Services-Persons with Disabilities Services-homeless
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Member of Partnership to End Homelessness Continuum of Care Board. Opportunity for input is provided through various ongoing planning activities throughout the year via in-person and electronic methods, such as e-mails and surveys. Anticipated outcome of these activities is to improve coordination and to make progress in preventing and ending homelessness and alleviating the effects of poverty. Agency is also a member of the Housing Consortium of Everett and Snohomish County.
5	**Agency/Group/Organization**	Snohomish County Legal Services
	Agency/Group/Organization Type	Services-homeless Civil Legal Services - Homeless and Low-Income
	What section of the Plan was addressed by Consultation?	Homelessness Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Member of Partnership to End Homelessness Continuum of Care Board. Opportunity for input is provided through various ongoing planning activities throughout the year via in-person and electronic methods, such as e-mails and surveys. Anticipated outcome of these activities is to improve coordination and to make progress in preventing and ending homelessness and alleviating the effects of poverty.

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6	**Agency/Group/Organization**	COMPASS HEALTH
	Agency/Group/Organization Type	Housing Services - Housing Services-Persons with Disabilities Services-homeless Services-Health Mental Health, Inpatient Facility and Jail Transition Discharge Services
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homelessness Strategy Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Member of Partnership to End Homelessness Continuum of Care Board. Opportunity for input is provided through various ongoing planning activities throughout the year via in-person and electronic methods, such as e-mails and surveys. Anticipated outcome of these activities is to improve coordination and to make progress in preventing and ending homelessness and alleviating the effects of poverty. Agency is also a member of the Housing Consortium of Everett and Snohomish County

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7	**Agency/Group/Organization**	YWCA
	Agency/Group/Organization Type	Housing Services-Children Services-Persons with Disabilities Services-Victims of Domestic Violence Services-homeless
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Strategy Market Analysis
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Member of Partnership to End Homelessness Continuum of Care Board. Opportunity for input is provided through various ongoing planning activities throughout the year via in-person and electronic methods, such as e-mails and surveys. Anticipated outcome of these activities is to improve coordination and to make progress in preventing and ending homelessness and alleviating the effects of poverty. Agency is also a member of the Housing Consortium of Everett and Snohomish County

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8	**Agency/Group/Organization**	COCOON HOUSE
	Agency/Group/Organization Type	Housing Services-Children Services-homeless Youth
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Families with children Homelessness Needs - Unaccompanied youth Homelessness Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Member of Partnership to End Homelessness Continuum of Care Board. Opportunity for input is provided through various ongoing planning activities throughout the year via in-person and electronic methods, such as e-mails and surveys. Anticipated outcome of these activities is to improve coordination and to make progress in preventing and ending homelessness and alleviating the effects of poverty. Agency is also a member of the Housing Consortium of Everett and Snohomish County.

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9	**Agency/Group/Organization**	HOUSING AUTHORITY OF SNOHOMISH COUNTY
	Agency/Group/Organization Type	Housing PHA Housing Vouchers for Disabled Persons Exiting Institutions of Care
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Market Analysis Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Member of Partnership to End Homelessness Continuum of Care Board. Opportunity for input is provided through various ongoing planning activities throughout the year via in-person and electronic methods, such as e-mails and surveys. Anticipated outcome of these activities is to improve coordination and to make progress in preventing and ending homelessness and alleviating the effects of poverty. In addition, the agency was consulted via email on the public housing section of this plan which incorporates the input provided. Additional opportunities for input on ongoing planning activities were provided throughout the year in person or via email as part of the countywide consultation process. Anticipated outcome of these activities is improved coordination and progress towards addressing the affordable housing needs in the community. Agency is also a member of the Housing Consortium of Everett and Snohomish County.

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10	**Agency/Group/Organization**	SENIOR SERVICES OF SNOHOMISH COUNTY
	Agency/Group/Organization Type	Housing Services - Housing Services-Elderly Persons
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Strategy Non-Homeless Special Needs Market Analysis Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Member of Partnership to End Homelessness Continuum of Care Board. Opportunity for input is provided through various ongoing planning activities throughout the year via in-person and electronic methods, such as e-mails and surveys. Anticipated outcome of these activities is to improve coordination and to make progress in preventing and ending homelessness and alleviating the effects of poverty. Agency is also a member of the Housing Consortium of Everett and Snohomish County.

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11	**Agency/Group/Organization**	DOMESTIC VIOLENCE SERVICES OF SNOHOMISH COUNTY
	Agency/Group/Organization Type	Housing Services-Children Services-Victims of Domestic Violence Services - Victims
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Families with children Homelessness Strategy Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Member of Partnership to End Homelessness Continuum of Care Board. Opportunity for input is provided through various ongoing planning activities throughout the year via in-person and electronic methods, such as e-mails and surveys. Anticipated outcome of these activities is to improve coordination and to make progress in preventing and ending homelessness and alleviating the effects of poverty. Agency is also a member of the Housing Consortium of Everett and Snohomish County.

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12	**Agency/Group/Organization**	Everett Housing Authority
	Agency/Group/Organization Type	Housing PHA
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Market Analysis
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Agency was consulted via email on the public housing section of this plan which incorporates the input provided. Additional opportunities for input on ongoing planning activities were provided throughout the year in person or via email as part of the countywide consultation process. Anticipated outcome of these activities is to improve coordination and progress towards addressing affordable housing needs in the community. Agency is also a member of the Housing Consortium of Everett and Snohomish County

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13	**Agency/Group/Organization**	Housing Consortium of Everett & Snohomish County
	Agency/Group/Organization Type	Housing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Housing Consortium of Everett and Snohomish County consists of a diverse group of over 45 profit and non-profit organizations working together on affordable housing issues in our community including housing developers, housing service providers, financial institutions, local governments, and individuals. The organization is a member of Partnership to End Homelessness Continuum of Care Board. Opportunity for input is provided through various ongoing planning activities throughout the year via in-person and electronic methods, such as e-mails and surveys. Anticipated outcome of these activities is to improve coordination and to make progress in preventing and ending homelessness and alleviating the effects of poverty. County staff also participate in regular meetings of this organizations which provides ongoing opportunities for consultation on affordable housing issues throughout the year. Additional opportunities for input on ongoing planning activities related to affordable housing were provided throughout the year in person or via e-mail as part of the countywide planning process. Anticipated outcome is to improve coordination and progress towards addressing affordable housing needs in the community.

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16	**Agency/Group/Organization**	Everett/Snohomish County Continuum of Care
	Agency/Group/Organization Type	Services-homeless
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Market Analysis
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Snohomish County is the Collaborative Applicant for the Continuum of Care and Continuum of Care staff provided information for the Annual Action Plan homeless sections. Continuum of Care staff also provide review for consistency with the Continuum of Care plan for CDBG, HOME, and ESG applications.
17	**Agency/Group/Organization**	Everett School District
	Agency/Group/Organization Type	Services-Education
	What section of the Plan was addressed by Consultation?	Homeless Needs - Families with children Homelessness Strategy Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Member of Partnership to End Homelessness Continuum of Care Board. Opportunity for input is provided through various ongoing planning activities throughout the year via in-person and electronic methods, such as e-mails and surveys. Anticipated outcome of these activities is to improve coordination and to make progress in preventing and ending homelessness and alleviating the effects of poverty.

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18	**Agency/Group/Organization**	Snohomish County Planning & Development
	Agency/Group/Organization Type	Other government - County Grantee Department
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Snohomish County Human Services Department and Snohomish County Planning & Development Services Department participate in ongoing coordination meetings throughout the year on affordable housing and related planning efforts of both departments, including both comprehensive planning and consolidated planning efforts. The anticipated outcome is to improve consistency and coordination of efforts. Planning & Development Services also provides review of CDBG public facility and infrastructure applications regarding consistency with county-wide planning policies.

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19	**Agency/Group/Organization**	Snohomish County Human Services - Chemical Dependency, Mental Health, & Veteran Services
	Agency/Group/Organization Type	Services-Persons with Disabilities Services-Health Planning organization Chemical Dependency, Mental Health, Veterans Grantee Department
	What section of the Plan was addressed by Consultation?	Homelessness Needs - Veterans Homelessness Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Member of Partnership to End Homelessness Continuum of Care Board. Opportunity for input is provided through various ongoing planning activities throughout the year via in-person and electronic methods, such as e-mails and surveys. Anticipated outcome of these activities is to improve coordination and to make progress in preventing and ending homelessness and alleviating the effects of poverty. This department acts as liaison to the North Sound Mental Health Administration which provides discharge planning for Western State Hospital, a publicly funded institution of care/mental health facility.
20	**Agency/Group/Organization**	Snohomish County Economic Development
	Agency/Group/Organization Type	Other government - County Grantee Department
	What section of the Plan was addressed by Consultation?	Economic Development
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Consultation was conducted throughout the year in person and via email regarding economic development needs in the community. Consultation is ongoing and anticipated outcome is to help further assess and identify priority needs, goals, and strategies for economic development activities in the community.

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21	**Agency/Group/Organization**	WORK OPPORTUNITIES
	Agency/Group/Organization Type	Services-Persons with Disabilities Services-Employment
	What section of the Plan was addressed by Consultation?	Homelessness Strategy Economic Development
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Member of Partnership to End Homelessness Continuum of Care Board. Opportunity for input is provided through various ongoing planning activities throughout the year via in-person and electronic methods, such as e-mails and surveys. Anticipated outcome of these activities is to improve coordination and to make progress in preventing and ending homelessness and alleviating the effects of poverty.
22	**Agency/Group/Organization**	Snohomish County Human Services - Division of Early Learning
	Agency/Group/Organization Type	Services-Children Services-Education Early Childhood Learning Grantee Department
	What section of the Plan was addressed by Consultation?	Homelessness Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Member of Partnership to End Homelessness Continuum of Care Board. Opportunity for input is provided through various ongoing planning activities throughout the year via in-person and electronic methods, such as e-mails and surveys. Anticipated outcome of these activities is to improve coordination and to make progress in preventing and ending homelessness and alleviating the effects of poverty.

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23	**Agency/Group/Organization**	Snohomish County Sheriff
	Agency/Group/Organization Type	Other government - County law enforcement
	What section of the Plan was addressed by Consultation?	Homelessness Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Member of Partnership to End Homelessness Continuum of Care Board. Opportunity for input is provided through various ongoing planning activities throughout the year via in-person and electronic methods, such as e-mails and surveys. Anticipated outcome of these activities is to improve coordination and to make progress in preventing and ending homelessness and alleviating the effects of poverty.
24	**Agency/Group/Organization**	BUILDING CHANGES
	Agency/Group/Organization Type	Philanthropic Organization
	What section of the Plan was addressed by Consultation?	Homelessness Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Member of Partnership to End Homelessness Continuum of Care Board. Opportunity for input is provided through various ongoing planning activities throughout the year via in-person and electronic methods, such as e-mails and surveys. Anticipated outcome of these activities is to improve coordination and to make progress in preventing and ending homelessness and alleviating the effects of poverty. Agency is also a member of the Housing Consortium of Everett and Snohomish County.

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25	**Agency/Group/Organization**	SW Neighborhood Center
	Agency/Group/Organization Type	Services - Housing Services - Refugees/Immigrants Neighborhood Organization
	What section of the Plan was addressed by Consultation?	Homelessness Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Member of Partnership to End Homelessness Continuum of Care Board. Opportunity for input is provided through various ongoing planning activities throughout the year via in-person and electronic methods, such as e-mails and surveys. Anticipated outcome of these activities is to improve coordination and to make progress in preventing and ending homelessness and alleviating the effects of poverty.
26	**Agency/Group/Organization**	Providence Regional Medical Center
	Agency/Group/Organization Type	Business Leaders Hospital/Health Care Facility, hospital discharge planning Major Employer
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homelessness Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Member of Partnership to End Homelessness Continuum of Care Board. Opportunity for input is provided through various ongoing planning activities throughout the year via in-person and electronic methods, such as e-mails and surveys. Anticipated outcome of these activities is to improve coordination and to make progress in preventing and ending homelessness and alleviating the effects of poverty.

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27	**Agency/Group/Organization**	Work Force Snohomish
	Agency/Group/Organization Type	Services-Employment
	What section of the Plan was addressed by Consultation?	Homelessness Strategy Economic Development
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Member of Partnership to End Homelessness Continuum of Care Board. Opportunity for input is provided through various ongoing planning activities throughout the year via in-person and electronic methods, such as e-mails and surveys. Anticipated outcome of these activities is to improve coordination and to make progress in preventing and ending homelessness and alleviating the effects of poverty.
28	**Agency/Group/Organization**	Edmonds Community College
	Agency/Group/Organization Type	Services-Education Major Employer
	What section of the Plan was addressed by Consultation?	Homelessness Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Member of Partnership to End Homelessness Continuum of Care Board. Opportunity for input is provided through various ongoing planning activities throughout the year via in-person and electronic methods, such as e-mails and surveys. Anticipated outcome of these activities is to improve coordination and to make progress in preventing and ending homelessness and alleviating the effects of poverty.

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29	**Agency/Group/Organization**	Community Transit
	Agency/Group/Organization Type	Regional organization Transportation Major Employer
	What section of the Plan was addressed by Consultation?	Homelessness Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Member of Partnership to End Homelessness Continuum of Care Board. Opportunity for input is provided through various ongoing planning activities throughout the year via in-person and electronic methods, such as e-mails and surveys. Anticipated outcome of these activities is to improve coordination and to make progress in preventing and ending homelessness and alleviating the effects of poverty.
30	**Agency/Group/Organization**	Department of Social & Health Services
	Agency/Group/Organization Type	Child Welfare Agency Publicly Funded Institution/System of Care social services, foster care
	What section of the Plan was addressed by Consultation?	Homelessness Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Member of Partnership to End Homelessness Continuum of Care Board. Opportunity for input is provided through various ongoing planning activities throughout the year via in-person and electronic methods, such as e-mails and surveys. Anticipated outcome of these activities is to improve coordination and to make progress in preventing and ending homelessness and alleviating the effects of poverty.

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31	**Agency/Group/Organization**	Snohomish County Consortium Local Governments
	Agency/Group/Organization Type	Other government - Local Civic Leaders
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy non-homeless community development
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Snohomish County sought input from local governments in the Consortium through email invitations to participate in public hearings and public review and comment periods related to development of the plan. The Technical Advisory Committee and the Policy Advisory Board also contain seats for city and town representatives and provide an opportunity for cities and towns to participate in the application review and recommendation process for CDBG, HOME, and ESG funds and to provide input to Snohomish County related to the administration of these programs. In addition, the City of Everett and the City of Marysville participated in subcommittees of the Continuum of Care Partnership to End Homelessness Board. Anticipated outcome is improved coordination and progress towards addressing affordable housing and community development needs of low and moderate income persons and neighborhoods in the community.

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32	**Agency/Group/Organization**	Snohomish County Jail
	Agency/Group/Organization Type	Publicly Funded Institution/System of Care
	What section of the Plan was addressed by Consultation?	Homelessness Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Snohomish County staff of the Human Services Housing & Community Services Division, which includes Continuum of Care staff and Consolidated Planning staff, consult in person and via email with staff of Snohomish County Human Services Chemical Dependency, Mental Health and Veteran Services Division, which administers the Snohomish County Jail Transitions Services program. Memorandums of Understanding exist with the Snohomish County jail and other jails regarding transition services. The program provides eligibility screening and contracts and coordinates with community agencies to provide discharge planning services. Anticipated outcome of continued consultation and coordination is the prevention of discharge of individual into homelessness.
33	**Agency/Group/Organization**	Snohomish County Human Services - Housing & Community Services
	Agency/Group/Organization Type	Other government - County Grantee Department
	What section of the Plan was addressed by Consultation?	Homelessness Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Snohomish County Human Services Department Housing and Community Services Division includes both Continuum of Care and Consolidated Planning staff which consulted with each other in person and via email. Anticipated outcome is coordination and consistency in planning efforts and to continue to make progress in preventing and ending homeless, alleviating the affects of poverty, and addressing affordable housing and community development needs of low and moderate income persons and neighborhoods in the community.

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34	**Agency/Group/Organization**	Western State Hospital
	Agency/Group/Organization Type	Publicly Funded Institution/System of Care
	What section of the Plan was addressed by Consultation?	Homelessness Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Snohomish County staff of the Human Services Housing & Community Services Division, which includes Continuum of Care staff and Consolidated Planning staff, consulted in person and via email with staff of Snohomish County Human Services Chemical Dependency, Mental Health and Veteran Services Division, which is the Snohomish County North Sound Mental Health Association (NSMHA) County Coordinator. NSMHA has two staff that coordinate with Western State Hospital to plan for discharge in coordination with community mental health providers. In addition, Compass Health (listed above) has an inpatient transition team that works with other psychiatric inpatient facilities to provide discharge planning. Anticipated outcome of continued consultation and coordination is the prevention of discharge of individual into homelessness.

Identify any Agency Types not consulted and provide rationale for not consulting

Efforts were made to encourage input and consult as broadly as possible with all types of agencies and community stakeholders during development of the 2016 Annual Action Plan through e-mail distribution lists, newspaper ads, public hearings, and other outreach methods. The distribution lists include public and private agencies that provide assisted housing, health services, and social services, other organizations, local governments, and interested individuals. These activities augmented the extensive consultation process conducted last year during development of the Snohomish County Consortium 2015-2019 Consolidated Plan and 2015 Annual Action Plan, details of which may be referenced in that document.

The Continuum of Care Board, the Partnership to End Homelessness, is continuing its recruitment efforts for a Board member representing businesses and is adding new seats for tribal and additional philanthropic representation.

Other local/regional/state/federal planning efforts considered when preparing the Plan

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	Snohomish County	The Homeless Strategy in the Strategic Plan is consistent with the Continuum of Care goals. In addition, the Priority Needs and Goals in the Strategic Plan related to homeless and at-risk persons are consistent with Continuum of Care goals.
Comprehensive Plan	Snohomish County	Both plans support a diversity of housing options to meet a variety of needs and to provide housing opportunities for all segments of the population.
Analysis of Impediments to Fair Housing Choice	Snohomish County	Several affordable housing and non-housing community development goals in the Strategic Plan will help meet goals in the Snohomish County Consortium Fair Housing Action Plan.

Table 3 – Other local / regional / federal planning efforts

Narrative

Snohomish County, as lead agency of the Snohomish County Consortium, seeks input and coordination from adjacent units of local government in implementing the Consolidated Plan through several avenues.

Snohomish County, the City of Everett, and the City of Marysville participated in joint planning and coordination meetings during development of the 2015-2019 Consolidated Plan, 2015 Annual Action Plan, and 2016 Annual Action Plan. This planning and coordination is expected to continue throughout the remainder of the 2015-2019 Consolidated Plan period, including development of the Annual Action Plans for successive years and the annual Consolidated Annual Performance and Evaluation Reports.

Consortium-member cities and towns are invited to participate in public hearings and comment periods related to the Consolidated Plan, Annual Action Plans, and Consolidated Annual Performance and Evaluation Reports (CAPERs) and also post notices and flyers for public hearings and comment periods and make draft documents available for public review at their city and town halls.

Consortium-member cities and towns have representative seats on the Technical Advisory Committee (TAC) and Policy Advisory Board (PAB) of the Snohomish County Consortium. The TAC typically meets two to three times each year to evaluate project applications and make funding recommendations to the PAB for CDBG, HOME, and ESG funds based on established criteria. The PAB meets at least twice a year, reviews the TAC funding recommendations, makes final funding recommendations to Snohomish County, and provides other guidance and recommendations to Snohomish County related to administration of the CDBG, HOME, and ESG programs.

Consortium-member cities and towns are also anticipated to assist in the Snohomish County Consortium 2015-2019 Consolidated Plan, 2015 Annual Action Plan, 2016 Annual Action Plan, and successive year Annual Action Plans, as CDBG project sponsors for some public facility and infrastructure projects that are selected for funding through the application process.

Coordination with other local planning efforts is also supported through the application process. Application review for CDBG public facility and infrastructure projects takes into consideration consistency with county-wide planning policies and application review for affordable housing projects takes into consideration consistency with relevant plans such as local government comprehensive plans/housing elements and the Continuum of Care plan.

In addition, various other ongoing coordination and collaboration efforts are expected to continue with, and through, various local, regional, and state groups, including but not limited to: 1) Snohomish County Tomorrow, which provides a forum for the cities, towns, and Snohomish County to collaborate on common growth management issues and periodic reporting on housing characteristics and needs in Snohomish County; 2) the Affordable Housing Alliance of Snohomish County, with is an interjurisdictional entity that provides the opportunity for education, technical support, collaboration, and advocacy towards addressing the need for affordable housing throughout the county for participating cities, town, public housing authorities, and Snohomish County; 3) the Continuum of Care; 4) the Housing Consortium of Everett and Snohomish County; 5) Workforce Snohomish; 6) the Puget Sound Regional Council; 7) the Washington State Department of Commerce; and 8) the Washington State Housing Finance Commission.

The Snohomish County Human Services Department continues to partner with the City of Everett on solutions to issues identified through the Everett Community Streets Initiative that address county-wide issues and have county-wide impact.

AP-12 Participation - 91.401, 91.105, 91.200(c)

1. Summary of citizen participation process/Efforts made to broaden citizen participation
Summarize citizen participation process and how it impacted goal-setting

Snohomish County followed its approved Citizen Participation Plan (CPP) for the Snohomish County Consortium in development of the 2016 Annual Action Plan.

The CPP provides for and encourages citizen participation in development of the Consolidated Plan, the Annual Action Plans, any substantial amendments to these plans, and the annual performance and evaluation report. The CPP encourages participation by of all of residents of the county, including low- and moderate-income persons, persons with special needs such as elderly persons and persons with disabilities, and persons of racial and ethnic minorities. The CPP provides for consultation with the public housing authorities and its residents. The CPP also incorporates citizen participation through the Consortium's Technical Advisory Committee (TAC) and Policy Advisory Board (PAB). The TAC is comprised of Consortium-member representatives and citizen representatives, including two citizen seats for low-income persons, two citizen seats for seniors, two citizen seats for persons with disabilities, and two citizen seats for persons of racial/ethnic minority. The TAC assists in the project application review process and makes funding recommendations based on established criteria and met three times from December 2015 through February 2016. The PAB is comprised of Consortium-member representatives and a citizen representative, makes final project funding recommendations and provides other guidance and recommendations on CDBG, HOME, and ESG program administration, and met in September 2015 and March 2016. In addition, the CPP provides residents with a reasonable opportunity to comment on proposed plans, any proposed substantial amendments to the plans, and the annual performance and evaluation reports.

A summary is provided below of the citizen participation and outreach activities conducted in development of the 2016 Annual Action Plan. Efforts made over the past few years to broaden citizen participation were continued this year, including increasing outreach for public hearings through flyers, which were translated into Spanish, increasing outreach to public housing residents, and the use of email and the internet. These activities augmented the extensive community input process conducted last year during development of the 2015-2019 Consolidated Plan and 2015 Annual Action Plan, details of which may be referenced in that document.

Three comments were received during the initial stages of development of the 2016 Annual Action Plan and the needs expressed for housing and food assistance are reflected in the 2016 projects selected for funding.

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An additional three comments were received during the 30-day public review and comment period on the Draft 2016 Annual Action Plan. A fourth comment was received after the close of the comment period. These comments were taken into consideration before adoption of the Final 2016 Annual Action Plan and are summarized below. A full summary of the comments and responses to the comments are located in Appendix 1 to AP-12.

Overall, the comments underscore a number of continuing affordable housing and community development needs for homeless and low-income persons and neighborhoods that were also identified during the 2015-2019 Consolidated Plan process. The needs expressed are incorporated into the current five-year goals which guide investment of CDBG, HOME, and ESG funds in the Annual Action Plans. The comments point to the need to continue to actively pursue these five-year goals as well as to continue coordination, collaboration, and other efforts to maintain and increase affordable housing options in our community. One of the comments included an affordable housing proposal which was not accepted in full and another comment included an observation on the geographic focus area of the plan which was not accepted.

Citizen Participation Outreach

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of Comments received	Summary of comments not accepted and reasons
1	Public Hearing	Minorities Non-English Speaking - Specify other language: Spanish Persons with disabilities Non-targeted/broad community Residents of Public and Assisted Housing Organizations, Public Agencies, and Local Governments	Two public hearings held 12/9/15 at 3 p.m. and 6 p.m. at the Snohomish County Campus in Everett. Six persons attended. The meeting site was accessible. Reasonable accommodations and language interpreters were available upon request.	No comments were received.	Not applicable.

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Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of Comments received	Summary of comments not accepted and reasons
2	Newspaper Ad	Minorities Persons with disabilities Non-targeted/broad community Organizations, Public Agencies, and Local Governments	Newspaper ad for the December 2015 public hearings was placed in the Herald, the newspaper of general circulation in Snohomish County. As noted above, six persons attended the hearings.	No comments were received.	Not applicable.

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Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of Comments received	Summary of comments not accepted and reasons
3	Internet Outreach	Minorities Non-English Speaking - Specify other language: Spanish Persons with disabilities Non-targeted/broad community Residents of Public and Assisted Housing Organizations, Public Agencies, and Local Governments	Internet outreach was conducted by sending notices and flyers of public hearings to the affordable housing and community development e-mail distribution list of interested organizations, agencies, local governments, and other interested persons and the Housing and Community Services e-mail distribution list maintained by the Snohomish County Human Services Department and by posting copies of the flyers on-line on the Human Services Department webpage. As noted above, six persons attended the hearings.	No comments were received.	Not applicable.

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Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of Comments received	Summary of comments not accepted and reasons
4	Flyers	Minorities Non-English Speaking - Specify other language: Spanish Persons with disabilities Non-targeted/broad community Residents of Public and Assisted Housing Organizations, Public Agencies, Local Governments	Flyers in English and Spanish encouraging participation in the public hearings were distributed as noted in the response above with request for distribution and posting, were available in the Snohomish County Human Services Department direct service reception area, were posted on-line on the Human Services Department website, and were sent to libraries in the Sno-Isle Regional Library system for requested posting. As noted above, six persons attended the hearings.	No comments were received.	Not applicable.

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Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of Comments received	Summary of comments not accepted and reasons
5	HASCO Resident Advisory Board Meeting	Residents of Public and Assisted Housing	Snohomish County staff attended the 1/6/2016 HASCO Agency Plan Resident Advisory Board Meeting to provide information on the Consolidated Plan/Annual Action Plan and to seek input from residents. Two HASCO residents and two HASCO staff attended the meeting.	Three comments were received. The first comment identified the importance of housing assistance and explained that there is an even greater need for help now due to increasing rents. The second comment expressed a need for food assistance. The third comment expressed that there has been a positive attitude change towards, and a greater understanding of, people in poverty over the past 25 years in Snohomish County.	Not applicable.

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Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of Comments received	Summary of comments not accepted and reasons
6	Public Hearing	Minorities Non-English Speaking - Specify other language: Spanish Persons with disabilities Non-targeted/broad community Residents of Public and Assisted Housing Organizations, Public Agencies, and Local Governments	A public hearing on the Draft 2016 Annual Action Plan was held on April 12, 2016 at 3 p.m. at the Snohomish County Campus in Everett. Three persons attended. The meeting site was accessible. Reasonable accommodations and language interpreters were available upon request.	One comment was received and expressed that there is an inadequate supply of decent, safe, and sanitary affordable housing with supportive services in the community for people recovering from drug and alcohol addictions and that additional housing options for this population are needed.	Not applicable.

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Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of Comments received	Summary of comments not accepted and reasons
7	Newspaper Ad	Minorities Persons with disabilities Non-targeted/broad community Organizations, Public Agencies, and Local Governments	Newspaper ad for the 30-day public review and comment period and the April 2016 public hearing on the draft plan was placed in the Everett Herald, the newspaper of general circulation in Snohomish County. As noted above, three persons attended the hearing and one comment was received. In addition, two written comments were submitted during the comment period and a third written comment was submitted after the close of the comment period.	See above for summary of comment received at public hearing. The first written comment expressed the need for increased affordable housing for homeless and low-income persons, including persons with special needs, with access to public transportation, employment, health care, and services. This comment also expressed the need for parks in low-income areas for livability and quality of life and also encouraged including homeless persons in the planning process.	The County considered the second written comment, but did not accept it in full. The County and Snohomish County Consortium recognize the need for housing rehabilitation assistance for low-income homeowners, have included this goal in the Snohomish County Consortium 2015-2019 Consolidated Plan, and selected a program to provide home repair assistance to low-income homeowners county-wide for funding in both 2015 and 2016. The County and Snohomish County Consortium also support exploring new strategies that could be implemented to improve existing affordable housing options. However, the County does not support focusing the funding available under these programs only on the

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Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of Comments received	Summary of comments not accepted and reasons
				The second written comment expressed a need to improve existing housing properties that are in great disrepair or dilapidated, including some single family and mobile homes in the south county area. The commenter proposed focusing on the redevelopment of existing properties, rather than on building new developments, and provided suggested housing strategies to explore. The third written comment expressed that the plan seemed unusually focused on certain areas; provided information on affordable housing needs and planning	redevelopment of existing properties, rather than allowing for a variety of different development strategies that may be used to both maintain and increase the supply of decent and safe affordable housing. In addition, the County supports an approach that encourages a wide variety of housing options for people to live in the community of their choice with access to transportation and to other amenities and opportunities. The County also considered the third written comment, accepted it in large part, but did not accept the observation that the plan seemed unusually focused on Everett, Marysville, and Monroe. The County provided more information

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Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of Comments received	Summary of comments not accepted and reasons
				underway in Edmonds and expressed an interest in learning more about solutions and opportunities to create more affordable housing options.	on the Consortium-wide needs assessment and planning process, goals, and projects selected for funding, including geographic areas covered, and has extended an invitation to meet and provide more information and discuss opportunities to create more affordable housing options.

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Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of Comments received	Summary of comments not accepted and reasons
9	Internet Outreach	Minorities Non-English Speaking - Specify other language: Spanish Persons with disabilities Non-targeted/broad community Residents of Public and Assisted Housing Organizations, Public Agencies, and Local Governments	Internet outreach was conducted by sending notices and flyers of public hearings to affordable housing and community development e-mail distribution list of interested organizations, agencies, local governments, and other interested persons and the Housing and Community Services e-mail distribution list maintained by the Snohomish County Human Services Department and by posting copies of flyers on the Human Services Department webpage.	See comment summaries above for public hearing and newspaper ad.	See comment summary above for newspaper ad.

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Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of Comments received	Summary of comments not accepted and reasons
10	Flyers	Minorities Non-English Speaking - Specify other language: Spanish Persons with disabilities Non-targeted/broad community Residents of Public and Assisted Housing Organizations, Public Agencies, Local Governments	Flyers in English and Spanish encouraging participation in the public review and comment period on the draft plan were distributed as noted in the response above with request for distribution and posting, were available in the Snohomish County Human Services Department direct service reception area, were posted on-line on the Human Services Department website, and were sent to libraries in the Sno-Isle Regional Library system for requested posting.	See comment summaries above for public hearing and newspaper ad.	See comment summary above for newspaper ad.

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11	Public Meeting	Non-targeted/broad community	Public meeting on April 25, 2016 of the Snohomish County Council Subcommittee on Law & Justice/Human Services at the Snohomish County administration building in Everett.	No comments were received.	Not applicable.
12	Public Meeting	Non-targeted/broad community	Public meeting on May 4, 2016 of the Snohomish County Council General Legislative Session. The 2016 Annual Action Plan was adopted.	No comments were received.	Not applicable.

Table 4 – Citizen Participation Outreach

Expected Resources

AP-15 Expected Resources - 91.420(b), 91.220(c)(1,2)

Introduction

This section describes the resources anticipated to be available to help address the priority needs and objectives identified in this Strategic Plan. It includes federal funds and program income anticipated to be available under the Snohomish County Consortium CDBG, HOME, and ESG programs during broken out by Year 2 (Program Year 2016) of the 2015-2019 Consolidated Plan and Remainder of Con Plan (Program Years 2017 to 2019). It also includes information on other federal, state, local, and private resources anticipated to be available.

Anticipated Resources

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 2				Expected Amount Available Reminder of ConPlan $	Narrative Description
			Annual Allocation: $	Program Income: $	Prior Year Resources: $	Total: $		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	2,728,777	210,000	356,394	3,295,171	8,504,388	2016 CDBG program income is estimated. 2017-2019 CDBG annual allocations and program income are estimated.

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Program	Source of Funds	Uses of Funds	Expected Amount Available Year 2				Expected Amount Available Reminder of ConPlan $	Narrative Description
			Annual Allocation: $	Program Income: $	Prior Year Resources: $	Total: $		
HOME	public - federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA	1,470,208	211,943	0	1,682,151	4,681,428	2016 HOME program income is estimated. 2017-2019 HOME annual allocations and program income are estimated.
ESG	public - federal	Conversion and rehab for transitional housing Financial Assistance Overnight shelter Rapid re-housing (rental assistance) Rental Assistance Services Transitional housing	237,184	0	0	237,184	659,208	2017-2019 annual allocations are estimated. $0 program income and $0 prior year resources anticipated to be available in Program Year 2.

Table 1 - Expected Resources – Priority Table

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Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

CDBG, HOME, and ESG funds leverage additional resources from a variety of other federal, state, and local resources. Applicants for projects to be funded from these programs provide information on contributing funds during the application process and leveraging of resources is one of the criteria evaluated during the application review process for affordable housing and service projects. For Year 2 (Program Year 2016), it is estimated that CDBG, HOME, and ESG projects will have contributing funds of over $8 million from other resources.

Matching funds are required for HOME and ESG funds. For these funds, project sponsors will be required to provide matching resources as part of the contracting process and will subsequently be monitored to document that the match was expended. The County will provide required matching funds for ESG funds used for County administration and County HMIS costs.

If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

Property that was previously owned by Snohomish County in the unincorporated area near Lynnwood was designated as surplus property and is currently being used to create new units of housing for homeless veterans with local and other funds and will help address unmet affordable housing needs identified in the plan.

Discussion

Other federal, state, local, and private funds anticipated/estimated to be available to help address the needs and objectives in Year 2 (Program Year 2016) of the Strategic Plan in the Snohomish County Consortium 2015-2019 Consolidated Plan include:

FEMA Emergency Food and Shelter Program, $41,976

HHS-Administration on Aging, $813,933

HHS Administration for Children and Families, $200,000

Housing Opportunities for Persons with AIDS, $260,000

HUD Continuum of Care, $5,000,000

HUD Section 8 Housing Administration Funds (EHA),$2,466,984

HUD Section 8 Housing Assistance Funds (EHA), $23,650,657

HUD Section 8 Housing Administration Funds (HASCO), $2,757,000

HUD Section 8 Housing Assistance Funds (HASCO), $36,436,957

Washington Families Fund, $143,157

WA State Combined Homeless Grant, $542,589

WA State DSHS, $608,204

WA State Housing and Essential Needs, $2,083,166

WA State Housing Finance Commission – HomeChoice Downpayment Assistance, $140,000

WA State Housing Trust Fund, $650,000

WA State Office of Crime Victims Advocacy, $18,410

Snohomish County Affordable Housing Trust Fund, $594,000

Snohomish County Ending Homelessness Program, $2,900,000

Snohomish County Dispute Resolution Center Surcharge, $133,274

Snohomish County General Funds, $117,600

Snohomish County Sales Tax Affordable Housing Development Fund, $675,000

Snohomish County Sales Tax Rental Voucher Program, $635,000

City of Everett Human Needs, $47,500

City of Gold Bar Water Utility Fund, $335,000

Legal Foundation of Washington, $15,000

Private First Mortgage Financing, $2,743,044

Building Changes - Systems Innovation Grant, $402,500

United Way of Snohomish County, $82,487

Miscellaneous Foundation Grants and Private Donations, $1,237,136

Annual Goals and Objectives

AP-20 Annual Goals and Objectives - 91.420, 91.220(c)(3)&(e)

Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Needs Addressed	Funding	Goal Outcome Indicator
1	Rental Housing	2015	2019	Affordable Housing	Affordable Housing	CDBG: $121,801 HOME: $847,184	Rental units rehabilitated: 67 Household Housing Unit
2	Tenant-Based Rental Assistance	2016	2019	Affordable Housing	Affordable Housing	HOME: $100,000	Tenant-based rental assistance / Rapid Rehousing: 125 Households Assisted
3	Homeowner Minor Home Repair	2015	2019	Affordable Housing	Affordable Housing	CDBG: $717,834	Homeowner Housing Rehabilitated: 430 Household Housing Unit
4	Homeowner Home Rehabilitation	2015	2019	Affordable Housing	Affordable Housing	HOME: $408,744	Homeowner Housing Rehabilitated: 9 Household Housing Unit
5	First-Time Homebuyer Assistance	2015	2019	Affordable Housing	Affordable Housing	CDBG: $218,340 HOME: $105,000	Direct Financial Assistance to Homebuyers: 10 Households Assisted
6	CHDO Operating Support	2015	2019	Affordable Housing	Affordable Housing	HOME: $73,509	Other: 2 Other
7	Infrastructure 1	2015	2019	Non-Housing Community Development	Public Improvements and Infrastructure	CDBG: $217,868	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 1435 Persons Assisted

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Sort Order	Goal Name	Start Year	End Year	Category	Needs Addressed	Funding	Goal Outcome Indicator
8	Infrastructure 2	2015	2019	Non-Housing Community Development	Public Improvements and Infrastructure	CDBG: $416,131	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 5075 Persons Assisted
9	Public Facilities 1	2015	2019	Non-Housing Community Development	Public Facilities	CDBG: $49,167	Other: 1 Other
10	Public Facilities 3	2015	2019	Non-Housing Community Development	Public Facilities	CDBG: $173,550	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 1300 Persons Assisted
11	Public Facilities 4	2015	2019	Non-Housing Community Development	Public Facilities	CDBG: $188,650	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 2940 Persons Assisted
12	CDBG Public Services - Homeless	2015	2019	Homeless	Public Services	CDBG: $299,867	Public service activities other than Low/Moderate Income Housing Benefit: 893 Persons Assisted
13	CDBG Public Services - Non Homeless Special Needs	2015	2019	Non-Homeless Special Needs	Public Services	CDBG: $107,324	Public service activities other than Low/Moderate Income Housing Benefit: 410 Persons Assisted
14	CDBG Public Services - Fair Housing	2015	2019	Fair Housing	Public Services	CDBG: $28,375	Public service activities other than Low/Moderate Income Housing Benefit: 375 Persons Assisted
15	ESG Homeless Emergency Shelter	2015	2019	Homeless	Homeless Shelter, Rapid Rehousing, and HMIS	ESG: $53,695	Homeless Person Overnight Shelter: 280 Persons Assisted

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Sort Order	Goal Name	Start Year	End Year	Category	Needs Addressed	Funding	Goal Outcome Indicator
16	ESG Homeless Rapid Rehousing	2015	2019	Homeless	Homeless Shelter, Rapid Rehousing, and HMIS	ESG: $136,036	Tenant-based rental assistance / Rapid Rehousing: 40 Households Assisted
17	Homeless Management Information System	2015	2019	HMIS	Homeless Shelter, Rapid Rehousing, and HMIS	ESG: $29,664	Other: 1 Other
18	Grant Planning and Administration	2015	2019	Planning and Administration	Grant Planning and Administration	CDBG: $580,755 HOME: $147,714 ESG: $17,789	Other: 1 Other

Table 2 **– Goals Summary**

Goal Descriptions

1	**Goal Name**	Rental Housing
	Goal Description	Preserve, maintain, increase, and provide accessibility improvements for rental units that are affordable to households with incomes at or below 60% of the area median income, with at least 90% of the units for households with incomes at or below 50% of the area median income and no more than 10% of the units for households with incomes above 50% and at or below 60% of the area median income. Activities anticipated to include acquisition, rehabilitation, and/or new construction. There is a need for rental housing that is affordable among all population types and households sizes in the county, with particular needs identified for small units, seniors, persons with physical and cognitive disabilities, persons with mental health illnesses, individuals and families experiencing homelessness, homeless unaccompanied youth and parenting youth up to age 24, singles, households with children including single parent families, large families, and refugees.

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2	**Goal Name**	Tenant-Based Rental Assistance
	Goal Description	Provide tenant-based rental assistance to persons experiencing homelessness or at-risk of homelessness, including individuals, families, unaccompanied youth, and/or persons with special needs.
3	**Goal Name**	Homeowner Minor Home Repair
	Goal Description	Provide health- and safety-related minor home repairs to homeowners with incomes at or below 50% of the area median income who are elderly and/or living with disabilities to help them stay in their homes and to help maintain the current housing stock.
4	**Goal Name**	Homeowner Home Rehabilitation
	Goal Description	Provide housing rehabilitation loans to low- and moderate-income homeowners with incomes at or below 80% of the area median income to help them stay in their homes and to help maintain the current housing stock.
5	**Goal Name**	First-Time Homebuyer Assistance
	Goal Description	In order to increase homeownership by low- and moderate-income households, provide financing assistance for, and develop housing units for purchase by, first-time homebuyers with incomes at or below 80% of the area through purchase or downpayment assistance programs, self-help construction programs, and manufactured housing.
6	**Goal Name**	CHDO Operating Support
	Goal Description	Provide support for operating costs of Community Housing Development Organizations (CHDOs).
7	**Goal Name**	Infrastructure 1
	Goal Description	Support construction and rehabilitation of up to seven street and/or sidewalk projects to principally benefit low- and moderate-income neighborhoods and/or which promote accessibility and mobility for elderly and disabled persons.
8	**Goal Name**	Infrastructure 2
	Goal Description	Support up to ten other infrastructure projects, including but not limited to, water/sewer projects, flood drain improvements, and other flood mitigation needs to principally benefit low- and moderate-income households.

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9	**Goal Name**	Public Facilities 1
	Goal Description	Support construction and/or rehabilitation of up to three public facilities which serve to remove material or architectural barriers to the mobility or accessibility of elderly persons and severely disabled adults.
10	**Goal Name**	Public Facilities 3
	Goal Description	Support acquisition, construction and/or rehabilitation of up to three public facilities which will principally benefit low- and moderate-income households, including but not limited to, youth centers, child care centers, health facilities, senior centers, and food banks.
11	**Goal Name**	Public Facilities 4
	Goal Description	Support acquisition and/or rehabilitation of up to two public facilities to principally benefit low- and moderate-income neighborhoods, including but not limited to, parks and recreation, health centers, fire stations, and other neighborhood facilities.
12	**Goal Name**	CDBG Public Services - Homeless
	Goal Description	Provide services for persons experiencing homelessness or at-risk of becoming homeless, including individuals, families, unaccompanied youth, and/or persons with special needs.
13	**Goal Name**	CDBG Public Services - Non Homeless Special Needs
	Goal Description	Provide services to persons living with special needs to assist them to access, maintain or stabilize in their housing, optimize self-sufficiency, and support safe independent living in the community. Persons living with special needs include, but are not limited to, elderly and frail elderly persons, persons with disabilities, victims of domestic violence (inclusive of the HUD Continuum of Care definition), persons with mental illness, persons with alcohol or other drug addictions, and persons living with HIV/AIDS.
14	**Goal Name**	CDBG Public Services - Fair Housing
	Goal Description	Provide fair housing education and counseling services to low- and moderate-income persons.

15	**Goal Name**	ESG Homeless Emergency Shelter
	Goal Description	Provide shelter operations to provide a safe place to stay and services to assist persons experiencing homelessness, including individuals, families, unaccompanied youth, and/or persons with special needs, in transitioning from shelter to housing and assistance in addressing their other needs.
16	**Goal Name**	ESG Homeless Rapid Rehousing
	Goal Description	Provide rent assistance and housing search and stability services to persons experiencing homelessness, including individuals, families, unaccompanied youth, and/or persons with special needs, who are staying in emergency shelters or assisted with an emergency motel voucher, transitional housing, and staying in places not meant for human habitation.
17	**Goal Name**	Homeless Management Information System
	Goal Description	Provide support for Homeless Management Information System costs for required data collection and reporting.
18	**Goal Name**	Grant Planning and Administration
	Goal Description	As the grant recipient and lead agency of the Snohomish County Consortium, Snohomish County will undertake required CDBG, HOME, and ESG grant planning and administration activities.

Table 3 – Goal Descriptions

AP-35 Projects - 91.420, 91.220(d)

Introduction

The project information below provides a concise summary of the activities that will be undertaken during the upcoming year to address priority needs and goals established in the Strategic Plan of the 2015-2019 Consolidated Plan. It includes a project list, a narrative describing allocation priorities and any obstacles to addressing underserved needs, and project description summaries.

#	Project Name
1	Parkview Services - Homeownership VIII
2	Senior Services of Snohomish County - Minor Home Repair Program
3	Senior Services of Snohomish County - Tenant Accessibility Program
4	Stillaguamish Senior Center - Stillaguamish Apartments II Fire Suppression System
5	Rental Housing Project
6	YWCA of Seattle-King-Snohomish County - Pathways to Stability TBRA Program
7	Housing Hope Properties - CHDO Operating Support Grant
8	CHDO Operating Support Grant Set-Aside
9	Everett - Community Housing Improvement Program (CHIP)
10	HomeSight - Puget Sound Homeownership
11	Town of Darrington - North Emens Ave. Waterline
12	City of Gold Bar - 10th St. Water Main
13	Snohomish County Fire District 24 - EMS Rescue Ambulance
14	City of Sultan - Pedestrian/Bicycle Path
15	Village Community Services - Barrier Removal - Parking Lot, Phase I
16	Volunteers of America Western Washington - Sultan Food Bank
17	CDBG Public Facility and Infrastructure Contingency Fund
18	Catholic Community Services - Pregnant and Parenting Housing Program
19	Cocoon House - Central and East Shelters
20	Domestic Violence Services of Snohomish County - Domestic Violence Services
21	Housing Hope - Homeless Services
22	Housing Hope - Teen and Young Parent Housing Program
23	Mercy Housing Northwest - Senior Housing Support Services
24	Senior Services of Snohomish County - Food and Nutrition Services
25	Snohomish County Legal Services - Legal Assistance for Imminently or Currently Homeless Persons
26	Volunteers of America Western Washington - Fair Housing Education and Counseling Services
27	YWCA of Seattle-King-Snohomish County - Families in Transition
28	ESG Rapid Rehousing, Emergency Shelter, HMIS, and Grant Administration
29	CDBG Planning & Administration
30	HOME Planning & Administration

Table 3 – Project Information

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Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

The allocation priorities for these activities are according to the allocation plan for Snohomish County Consortium CDBG, HOME, and ESG funds as set forth in SP-25 of the Strategic Plan of the 2015-2019 Consolidated Plan. The number of activities that may be undertaken are limited by the amount of CDBG, HOME, and ESG funds available. For information on allocation of City of Everett and City of Marysville CDBG grants funds, see the Participating Grantee CDBG Template for each of those jurisdictions.

CDBG:

- 20% of annual grant plus up to 20% of current year program income for grant planning and administration,
- 15% of annual grant plus up to 15% of prior year program income for public service projects,
- 55% of balance of grant funds for public facility and infrastructure projects, and
- 45% of balance of grant funds for housing projects.

HOME:

- 10% of annual grant plus 10% of current year program income for grant planning and administration,
- Up to 5% of grant for Community Housing Development Organization operating costs,
- 21% of annual grant for housing projects and programs selected through City of Everett process based on interlocal agreement, and
- Balance of annual grant for housing projects and programs selected through the Snohomish County Consortium process.

ESG:

- 7.5% of annual grant for grant administration, and
- Balance of annual grant to be used for emergency shelter, rapid rehousing, and Homeless Management Information System costs. Current allocation percentage is 56% of total for rapid rehousing, 23% of total for shelter, and 13.5% for HMIS. The allocation priorities and percentages may be adjusted over the upcoming five years as ongoing consultation with the Continuum of Care is required regarding allocation of these funds.

AP-38 Project Summary

Project Summary Information

Table 4 – Project Summary

1	**Project Name**	Parkview Services - Homeownership VIII
	Target Area	
	Goals Supported	First-Time Homebuyer Assistance
	Needs Addressed	Affordable Housing
	Funding	CDBG: $218,340
	Description	Project will provide purchase assistance to low-income first-time homebuyers where at least one member of the household has a permanent disability as defined by the Americans with Disabilities Act of 1990. Assistance will be provided through second or third mortgages averaging $35,000 per household at zero percent or one percent interest with no monthly or annual payments. Repayment would be due at time of resale, refinance, or transfer of property. Recaptured funds including amount of purchase assistance and any shared appreciation will be used to provide additional loans to future low-income first-time homebuyers. Assistance will be provided to households with incomes at or below 80% of the area median income; it is anticipated that some households served will have incomes at or below 50% of the area median income. Parkview Services will also provide homebuyer education and housing counseling services to participants with other funds. Snohomish County will use a portion of the funds allocated to this activity for activity delivery costs.
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	Six households where at least one member of the household has a permanent disability and which have incomes at or below 80% of the area median income.
	Location Description	Scattered sites county-wide outside the cities of Everett and Marysville and outside the King County portion of Bothell.
	Planned Activities	See description above.

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2	**Project Name**	Senior Services of Snohomish County - Minor Home Repair Program
	Target Area	
	Goals Supported	Homeowner Minor Home Repair
	Needs Addressed	Affordable Housing
	Funding	CDBG: $717,834
	Description	The program will provide health and safety repairs to homes owned and occupied by low-income elderly persons and persons with disabilities with incomes at or below 50% of the area median income. Priority is given to households earning at or below 30% of area median income. Snohomish County will use a portion of the funds allocated to this activity for activity delivery costs.
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	430 low-income elderly persons and persons with disabilities.
	Location Description	11627 Airport Road, Suite B, Everett, WA 98204. Program serves homeowners residing in Snohomish County, outside the cities of Everett and Marysville and outside the King County portion of Bothell.
	Planned Activities	See description above.

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3	**Project Name**	Senior Services of Snohomish County - Tenant Accessibility Program
	Target Area	
	Goals Supported	Rental Housing
	Needs Addressed	Affordable Housing
	Funding	CDBG: $33,090
	Description	The program will provide accessibility modifications to rental units occupied by low-income households with persons with disabilities who have incomes at or below 60% of the area median income, and who are paying no more than 30% of their income for rent and utilities. The program will serve tenants residing in Snohomish County, outside the Cities of Everett and Marysville and outside the King County portion of Bothell. Snohomish County will use a portion of the funds allocated to this activity for activity delivery costs.
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	25 low-income households with persons with disabilities who have incomes at or below 60% of the area median income.
	Location Description	11627 Airport Road, Suite B, Everett, WA 982014. The program will serve tenants residing in Snohomish County, outside the cities of Everett and Marysville and outside the King County portion of Bothell.
	Planned Activities	See description above.

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4	**Project Name**	Stillaguamish Senior Center - Stillaguamish Apartments II Fire Suppression System
	Target Area	
	Goals Supported	Rental Housing
	Needs Addressed	Affordable Housing
	Funding	CDBG: $88,711
	Description	Installation of a fire suppression system for Stillaguamish II, a 3-story building containing 42 rental units for low-income households with incomes at or below 60% of the area median income, who are 62 years of age or more or who are individuals 18 years of age or older that are verifiably handicapped or disabled. This particular building was constructed in 1984 when the building code did not require an Automatic Fire Suppression System, but is now required on most high rise structures. Snohomish County will use a portion of the funds allocated to this activity for activity delivery costs.
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	42 low-income households with incomes at or below 60% of the area median income who are 62 years of age or older or who are individuals 18 years of age or older that are verifiably handicapped or disabled.
	Location Description	18308 Smokey Pt. Blvd., Arlington, WA 98223.
	Planned Activities	See description above.

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5	**Project Name**	Rental Housing Project
	Target Area	
	Goals Supported	Rental Housing
	Needs Addressed	Affordable Housing
	Funding	HOME: $847,184
	Description	Funds will be used for the acquisition, rehabilitation, and/or new construction of rental housing units to preserve, maintain, or increase the number of rental units affordable to households with incomes at or below 60% of the area median income, with at least 90% of the units for households with incomes at or below 50% of the area median income. Once a specific project or projects is/are selected, a substantial amendment to this plan will be proposed with a 30-day public review and comment period. As required by the HOME regulations, a minimum of $220,532 of the total project funding amount is set-aside for a Community Housing Development Organization (CHDO) project.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	To be determined. At least 90% of the rental units must be affordable to households with incomes at or below 50% of the area median income and no more than 10% of the units may be affordable to households with incomes above 50% and at or below 60% of the area median income.
	Location Description	To Be Determined.
	Planned Activities	See description above.

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6	**Project Name**	YWCA of Seattle-King-Snohomish County - Pathways to Stability TBRA Program
	Target Area	
	Goals Supported	Tenant-Based Rental Assistance
	Needs Addressed	Affordable Housing
	Funding	HOME: $100,000
	Description	Provide tenant-based rental assistance to households who are homeless or at risk of homelessness and have incomes at or below 30% or 50% of the area median income, with a priority for homeless households with children.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	125 households who are homeless or at risk of homelessness and have incomes at or below 50% or 30% of the area median income, with a priority for homeless households with children.
	Location Description	3301 Broadway Ave, Suite A, Everett, WA 98201. Scattered-sites, county-wide.
	Planned Activities	Assistance with security deposits, utility deposits, and other HOME-eligible tenant-based rental assistance costs.

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7	**Project Name**	Housing Hope Properties - CHDO Operating Support Grant
	Target Area	
	Goals Supported	CHDO Operating Support
	Needs Addressed	Affordable Housing
	Funding	HOME: $50,000
	Description	This is a Community Development Organization (CHDO) operating support grant to sustain a portion of the operating expenses of the organization. Examples of such costs include staff salaries, benefits, training, and administrative support.
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	Not applicable.
	Location Description	4830 Evergreen Way, Everett, WA 98203.
	Planned Activities	See description above.

OMB Control No: 2506-0117 (exp. 07/31/2015)

8	**Project Name**	CHDO Operating Support Grant Set-Aside
	Target Area	
	Goals Supported	CHDO Operating Support
	Needs Addressed	Affordable Housing
	Funding	HOME: $23,509
	Description	This is a Community Development Organization (CHDO) operating support grant to sustain a portion of the operating expenses of the organization. Examples of such costs include staff salaries, benefits, training, and administrative support. Once a specific CHDO is selected to receive this funding, a non-substantial amendment to this plan will be proposed.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	Not applicable.
	Location Description	To be determined.
	Planned Activities	See description above.

OMB Control No: 2506-0117 (exp. 07/31/2015)

9	**Project Name**	Everett - Community Housing Improvement Program (CHIP)
	Target Area	
	Goals Supported	Homeowner Home Rehabilitation
	Needs Addressed	Affordable Housing
	Funding	HOME: $408,744
	Description	Program will provide low-interest loans to low- and moderate-income homeowners with incomes at or below 80% of the area median income in order to rehabilitate their homes. Assistance is provided in the form of deferred payment loans for 15 to 25 years, which accrue at 3% simple interest. Loan amounts typically range between $2,500 and $100,000, with an average loan of $45,000. The CHIP program construction inspectors write a detailed bid specification for competitive bidding and monitor the program at no additional charge. Program income generated from loan interest payments and repayment of loans is used to provide additional loans under the program. Funding amount reflects award of $308,744 in HOME funds and an estimated $100,000 in HOME program income to be generated by the program.
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	It is estimated that nine low- and moderate-income homeowners will be assisted.
	Location Description	City of Everett office location: 2930 Wetmore Avenue, 8th Floor, Wall Street Building, Everett, WA. Scattered sites located within the City of Everett or within the City of Everett's Urban Growth Area.
	Planned Activities	See description above.

OMB Control No: 2506-0117 (exp. 07/31/2015)

10	**Project Name**	HomeSight - Puget Sound Homeownership
	Target Area	
	Goals Supported	First-Time Homebuyer Assistance
	Needs Addressed	Affordable Housing
	Funding	CDBG: $36,000 HOME: $105,000
	Description	Provide purchase assistance to low- and moderate-income first-time homebuyers. Assistance will be provided through second or third mortgages averaging $35,000 per household at three percent deferred interest (or one percent deferred interest for the Alpine Ridge mobile home park community in Lynnwood) for 30 years with no monthly or annual payments. Repayment would be due at the time of resale, refinance, or transfer of property. Repaid funds including the amount of purchase assistance and any shared appreciation will be used to provide additional loans to future first-time homebuyers under the program. Assistance will be provided to households with incomes at or below 80% of the area median income; it is anticipated that some households served will have incomes at or below 50% of the area median income. HomeSight will also provide homebuyer education and housing counseling services to participants with other funds. Snohomish County will use a portion of the CDBG funds allocated to this activity for activity delivery costs. Funding amount includes estimated CDBG program income of $35,000 and estimated HOME program income of $105,000 to be generated by the program. Snohomish County will use a portion of the CDBG funds allocated to this activity for activity delivery costs.
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	4 households with incomes at or below 80% of the area median income.
	Location Description	Scattered sites county-wide outside the cities of Everett and Marysville and outside the King County portion of Bothell.
	Planned Activities	See description above.

OMB Control No: 2506-0117 (exp. 07/31/2015)

11	**Project Name**	Town of Darrington - North Emens Ave. Waterline
	Target Area	
	Goals Supported	Infrastructure 2
	Needs Addressed	Public Improvements and Infrastructure
	Funding	CDBG: $307,531
	Description	Professional services and replacement/relocation of approximately 1,683 lineal feet of 4 inch asbestos cement water main with 8 inch ductile iron water main, water services, and fire hydrants. Snohomish County will use a portion of the funds allocated to this activity for activity delivery costs.
	Target Date	11/1/2017
	Estimate the number and type of families that will benefit from the proposed activities	2,940 people residing in an area where 65.85% of the population is low- and moderate-income.
	Location Description	Emens Ave. from Price Street to Seeman Street, Darrington, WA 98241 Darrington is a Census-Designated Place where 65.85% of the population is low-and moderate-income.
	Planned Activities	See description above.

OMB Control No: 2506-0117 (exp. 07/31/2015)

12	**Project Name**	City of Gold Bar - 10th St. Water Main
	Target Area	
	Goals Supported	Infrastructure 2
	Needs Addressed	Public Improvements and Infrastructure
	Funding	CDBG: $108,600
	Description	Replace approximately 1,450 lineal feet of existing 4-inch and 6-inch asbestos cement water mains along 10th Street from State Route 2 to Timber Lane, with 8-inch ductile iron water main. Snohomish County will use a portion of the funds allocated to this activity for activity delivery costs.
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	2,135 persons residing in area that is 56.21% low- and moderate income.
	Location Description	10th Street from SR 2 to Timber Lane, Gold Bar, WA 98251 Census Tract 053803, Block Group 3, 56.21% low- and moderate-income area.
	Planned Activities	See description above.

OMB Control No: 2506-0117 (exp. 07/31/2015)

13	**Project Name**	Snohomish County Fire District 24 - EMS Rescue Ambulance
	Target Area	
	Goals Supported	Public Facilities 4
	Needs Addressed	Public Facilities
	Funding	CDBG: $188,650
	Description	Acquisition of a new EMS response rescue ambulance. Snohomish County will use a portion of the funds allocated to this activity for activity delivery costs.
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	2,940 persons residing in area that is 52.04% low- and moderate-income.
	Location Description	30020 Swede Heaven Road, Arlington, WA 98223 Census Tract 53700, Block Groups 1 &2, combined total of 52.04% low- and moderate income.
	Planned Activities	See description above.

OMB Control No: 2506-0117 (exp. 07/31/2015)

14	**Project Name**	City of Sultan - Pedestrian/Bicycle Path
	Target Area	
	Goals Supported	Infrastructure 1
	Needs Addressed	Public Improvements and Infrastructure
	Funding	CDBG: $217,868
	Description	Install 325 feet of five-foot wide asphalt paved pathway for pedestrians, bicyclists and wheelchair access between Albion and Marcus Streets in Sultan. Snohomish County will use a portion of the funds allocated to this activity for activity delivery costs.
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	1,435 persons residing in area that is 45.99% low- and moderate-income.
	Location Description	North Side of US 2 between Albion and Marion Streets, Sultan, WA 98294. Census Tract 05382, Block Group 3, 45.99% low- and moderate-income.
	Planned Activities	See description above.

OMB Control No: 2506-0117 (exp. 07/31/2015)

15	**Project Name**	Village Community Services - Barrier Removal - Parking Lot, Phase I
	Target Area	
	Goals Supported	Public Facilities 1
	Needs Addressed	Public Facilities
	Funding	CDBG: $49,167
	Description	The project will remove material and architectural barriers for severely disabled adults at the Village Community Services Royal Pacific Building by repaving the designated parking area to allow participants to safely navigate from the parking lot to the front door of the building. Snohomish County will use a portion of the funds allocated to this activity for activity delivery costs.
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	Severely disabled adults.
	Location Description	3210 Smokey Point Drive, Arlington, WA 98223.
	Planned Activities	See description above.

OMB Control No: 2506-0117 (exp. 07/31/2015)

16	**Project Name**	Volunteers of America Western Washington - Sultan Food Bank
	Target Area	
	Goals Supported	Public Facilities 3
	Needs Addressed	Public Facilities
	Funding	CDBG: $173,550
	Description	Remodel of the existing Sultan Food Bank building to make the space more usable, including costs for architectural services, permit fees and other related soft costs. Rehabilitation will include reworking the internal rooms of the main building to create large flexible spaces, provide a waiting area with adjacent private interview space, remove architectural barriers to persons with physical disabilities, and provide new flooring that is easy to clean and safe for clients. Snohomish County will use a portion of the funds allocated to this activity for activity delivery costs.
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	1,300 persons, at least 51% of whom are low- and moderate-income.
	Location Description	701 1st Street, Sultan, WA 98294.
	Planned Activities	See description above.

OMB Control No: 2506-0117 (exp. 07/31/2015)

17	**Project Name**	CDBG Public Facility and Infrastructure Contingency Fund
	Target Area	
	Goals Supported	Infrastructure 1 Infrastructure 2 Public Facilities 1 Public Facilities 3 Public Facilities 4
	Needs Addressed	Public Facilities Public Improvements and Infrastructure
	Funding	CDBG: $139,509
	Description	Snohomish County will maintain a contingency fund to assist public facility and infrastructure projects with eligible unanticipated project costs.
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	Not applicable.
	Location Description	Not applicable.
	Planned Activities	See description above.

OMB Control No: 2506-0117 (exp. 07/31/2015)

18	**Project Name**	Catholic Community Services - Pregnant and Parenting Housing Program
	Target Area	
	Goals Supported	CDBG Public Services - Homeless
	Needs Addressed	Public Services
	Funding	CDBG: $49,375
	Description	Project will provide supportive housing with case management services to homeless adults who are pregnant, parenting, or in verifiable reunification with their children who are currently in chemical dependency treatment or have been in treatment within the past year. The overall goal is to reduce homelessness, increase self-sufficiency, and move households towards permanent housing.
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 18 homeless adults who are pregnant, parenting, or in verifiable reunification and their children, for a total of approximately 42 persons.
	Location Description	1918 Everett Avenue, Everett, WA 98201. County-wide. Housing sites are located at scattered sites in Snohomish County, outside the cities of Everett and Marysville and outside the King County portion of Bothell.
	Planned Activities	It is anticipated that CDBG funds will be used to provide case management services for the program.

OMB Control No: 2506-0117 (exp. 07/31/2015)

19	**Project Name**	Cocoon House - Central and East Shelters
	Target Area	
	Goals Supported	CDBG Public Services – Homeless
	Needs Addressed	Public Services
	Funding	CDBG: $41,894
	Description	The project will provide emergency shelter with case management and supportive services to homeless teens to increase safety and stability. The overall goal is for teens to reunite with family or locate another safe and desirable housing option.
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 141 homeless teens ages 12 to 17.
	Location Description	2929 Pine Street, Everett, WA 98201. County-wide. Emergency shelter sites are located in Everett and Monroe.
	Planned Activities	It is anticipated that CDBG funds will be used to provide case management and other support staff.

OMB Control No: 2506-0117 (exp. 07/31/2015)

20	**Project Name**	Domestic Violence Services of Snohomish County - Domestic Violence Services
	Target Area	
	Goals Supported	CDBG Public Services - Non Homeless Special Needs
	Needs Addressed	Public Services
	Funding	CDBG: $49,500
	Description	The project will provide a continuum of services to victims of domestic violence and their children including a 24-hour hotline, community-based support groups, and confidential emergency shelter where participants receive advocacy, housing stability, and other support services to enhance their safety, self-sufficiency, and ability to obtain permanent housing.
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 175 adults with their children who are victims of domestic violence who are predominately low- and moderate-income (265 persons).
	Location Description	DVSSC 24-hour Hotline: (425) 259-2827. DVSSC Administrative Offices: (425) 259-2827, P.O. Box 7, Everett, WA 98206. County-wide. Service locations are confidential.
	Planned Activities	It is anticipated that CDBG funds will be used for shelter staff to provide support services and advocacy.

OMB Control No: 2506-0117 (exp. 07/31/2015)

21	**Project Name**	Housing Hope - Homeless Services
	Target Area	
	Goals Supported	CDBG Public Services - Homeless
	Needs Addressed	Public Services
	Funding	CDBG: $91,291
	Description	The project will provide affordable housing and comprehensive support services to families experiencing homelessness and previously homeless individuals with disabilities. Overall goals are to obtain and maintain permanent housing, increase life skills, and increase self-sufficiency.
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	The project will serve approximately 130 homeless families (332 persons) and 29 previously homeless individuals with disabilities.
	Location Description	5830 Evergreen Way, Everett, WA. County-wide. Housing sites are located in Arlington, Everett, Monroe, Stanwood, and Sultan.
	Planned Activities	It is anticipated that the CDBG funds will be used to provide staffing for case management services, employment specialist services, and child specialist services for the program.

OMB Control No: 2506-0117 (exp. 07/31/2015)

22	**Project Name**	Housing Hope - Teen and Young Parent Housing Program
	Target Area	
	Goals Supported	CDBG Public Services - Homeless
	Needs Addressed	Public Services
	Funding	CDBG: $31,407
	Description	The project will provide affordable housing with comprehensive support services to homeless pregnant and parenting teens and young parents ages 16 to 24 and their children. The overall goals are to increase housing stability and self-sufficiency.
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 29 homeless pregnant or parenting teens or young parents ages 16 to 24 and their children (58 persons).
	Location Description	5830 Evergreen Way, Everett, WA 98203. County-wide. Housing sites are located in Everett and Lake Stevens.
	Planned Activities	The CDBG funds are anticipated to be used to provide case management services for the program.

OMB Control No: 2506-0117 (exp. 07/31/2015)

23	**Project Name**	Mercy Housing Northwest - Senior Housing Support Services
	Target Area	
	Goals Supported	CDBG Public Services - Non Homeless Special Needs
	Needs Addressed	Public Services
	Funding	CDBG: $12,824
	Description	The project will provide on-site service coordination and group programming for low-income elderly residents in Mercy Housing Northwest affordable senior housing properties in Snohomish County. The overall goals are to enable continued independent living and to enhance quality of life.
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	40 low-income elderly persons
	Location Description	Agency administrative office: 2505 Third Avenue, Suite 204, Seattle, WA 98212. Services to be provided at two senior housing properties in Lake Stevens and Snohomish.
	Planned Activities	It is anticipated that the CDBG funds will be used for staffing for a Community Health Promoter to provide both group programming and one-on-one assistance in the areas of health and wellness, housing stability, and community involvement.

OMB Control No: 2506-0117 (exp. 07/31/2015)

24	**Project Name**	Senior Services of Snohomish County - Food and Nutrition Services
	Target Area	
	Goals Supported	CDBG Public Services - Non Homeless Special Needs
	Needs Addressed	Public Services
	Funding	CDBG: $45,000
	Description	The project will provide nutritious meals, nutrition education, and assistance with basic food program applications to elderly persons and adults with severe disabilities. Meals will be provided through delivery program to homebound persons and at community sites throughout Snohomish County. Overall goals are to reduce hunger and food insecurity, optimize self-sufficiency, and support safe, independent living.
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	105 elderly persons and severely disabled adults
	Location Description	Agency administrative office: 11627 Airport Road, Suite B, Everett, WA 98204-8714. County-wide, outside the cities of Everett and Marysville. Meal sites are located in Arlington, Darrington, Edmonds, Granite Falls, Lynnwood, Monroe, Mountlake Terrace, and Snohomish.
	Planned Activities	It is anticipated that CDBG funds will be used to provide a portion of the staffing, supply, and operating costs of the program.

OMB Control No: 2506-0117 (exp. 07/31/2015)

25	**Project Name**	Snohomish County Legal Services - Legal Assistance for Imminently or Currently Homeless Persons
	Target Area	
	Goals Supported	CDBG Public Services - Homeless
	Needs Addressed	Public Services
	Funding	CDBG: $39,990
	Description	The project will provide legal advice to homeless or imminently homeless persons who are facing eviction or who have a debt-related barrier to accessing housing.
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	246 homeless or imminently homeless persons
	Location Description	County-wide. Services will be delivered primarily in Everett; at the Snohomish County Courthouse, and at the agency's downtown Everett office location.
	Planned Activities	The CDBG funds are anticipated to be used to provide legal staff and related operating and maintenance costs for the program.

OMB Control No: 2506-0117 (exp. 07/31/2015)

26	**Project Name**	Volunteers of America Western Washington - Fair Housing Education and Counseling Services
	Target Area	
	Goals Supported	CDBG Public Services - Fair Housing
	Needs Addressed	Public Services
	Funding	CDBG: $28,375
	Description	The project will provide fair housing education, counseling, and referral services to homeless persons in Snohomish County, and to persons, at least 51% of whom are low- and moderate-income, who reside in Snohomish County, outside the cities of Everett and Marysville.
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	375 homeless and low- and moderate-income individuals.
	Location Description	Administrative Office: 1230 Broadway, Everett, WA 98201. County-wide, outside the cities of Everett and Marysville.
	Planned Activities	It is anticipated that CDBG funds will be used to provide a portion of the staffing, supply, and operating costs of the program.

OMB Control No: 2506-0117 (exp. 07/31/2015)

27	**Project Name**	YWCA of Seattle-King-Snohomish County - Families in Transition
	Target Area	
	Goals Supported	CDBG Public Services - Homeless
	Needs Addressed	Public Services
	Funding	CDBG: $45,910
	Description	The project will provide home-based case management and individualized support services to low-income, homeless, single parents ages 18 and older with disabilities and their dependent children in permanent supportive housing. The overall goals are to increase self-sufficiency and economic stability and to maintain permanent housing.
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 14 homeless, low-income, single parents ages 18 and older with disabilities and their dependent children (35 persons in total).
	Location Description	Agency Office: 3301 Broadway Ave, Suite A, Everett, WA 98201. Services provided at client residences in various locations in Snohomish County.
	Planned Activities	It is anticipated that CDBG funds will be used to provide case management staff and related operating costs of the program.

OMB Control No: 2506-0117 (exp. 07/31/2015)

28	**Project Name**	ESG Rapid Rehousing, Emergency Shelter, HMIS, and Grant Administration
	Target Area	
	Goals Supported	ESG Homeless Emergency Shelter ESG Homeless Rapid Rehousing Grant Planning and Administration Homeless Management Information System
	Needs Addressed	Homeless Shelter, Rapid Rehousing, and HMIS
	Funding	ESG: $237,184
	Description	Rapid Rehousing housing search and stabilization services and tenant-based rental assistance to rapidly re-housing homeless individuals and families into permanent housing. Emergency shelter facilities operating costs and supportive services. Homeless Management Information System (HMIS) costs for required data collection and reporting activities. County administration costs for required grant administration activities.
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 40 households (54 persons) who are extremely low-income and homeless (residing in emergency shelters, places not meant for human habitation, or fleeing domestic violence) will receive rapid rehousing assistance through Catholic Community Services Western Washington. Approximately 280 homeless households (740 persons) will be served in emergency shelter facilities operated by Housing Hope, YWCA, and Domestic Violence Services of Snohomish County. N/A for HMIS and Grant Administration.
	Location Description	Rapid rehousing is provided at scattered sites throughout the county. Emergency shelters are located in Everett, Lynnwood, and Stanwood and at a confidential location for the domestic violence shelter.

OMB Control No: 2506-0117 (exp. 07/31/2015)

	Planned Activities	Rapid rehousing households will be provided with housing search, placement, and other assistance, including case management services, and short- and medium-term rental assistance under a graduated rental subsidy to ensure housing stability prior to exit. Persons served through emergency shelter facilities will receive safe shelter with case management, connection to resources, and other essential services. HMIS activities include data entry, data quality, and reporting. Eligible grant administration costs include: 1) overall program management, coordination, monitoring, and evaluation, 2) providing training on ESG requirements, 3) preparing and amending the ESG and homeless-related sections of the Consolidated Plan, and 4) carrying out required environmental review responsibilities. The allocated cost for ESG Administration falls within the allowed rate of 7.5% of the 2016 ESG allocations. Of the $237,184 in 2016 ESG funding, $136,036 is allocated for rapid rehousing, $53,695 for emergency shelter, $17,788.80 for ESG administration, and $29,664.20 for HMIS

OMB Control No: 2506-0117 (exp. 07/31/2015)

29	**Project Name**	CDBG Planning & Administration
	Target Area	
	Goals Supported	Grant Planning and Administration
	Needs Addressed	Grant Planning and Administration
	Funding	CDBG: $580,755
	Description	Funds will be used by Snohomish County to provide general management, oversight, and coordination of CDBG grant program.
	Target Date	6/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	Not applicable.
	Location Description	3000 Rockefeller Ave, Everett, WA 98201
	Planned Activities	Eligible costs include: project selection process, contract development and management, monitoring, reporting and other compliance activities, engaging in citizen participation and consultation process, evaluating program performance, fulfilling program audit obligations, development of consolidated plan and annual action plan and other consolidated planning and reporting requirements, fair housing, and other eligible planning and administration activities. The cost of planning and administration activities falls within the allowed rate of 20% of 2016 CDBG allocation and PY 2016 CDBG program income. PY 2016 program income is estimated at this time. An additional allocation of 20% of any PY 2016 CDBG program income remitted to the County in excess of the estimated amount is also allocated to this activity, contingent upon receipt.

OMB Control No: 2506-0117 (exp. 07/31/2015)

30	**Project Name**	HOME Planning & Administration
	Target Area	
	Goals Supported	Grant Planning and Administration
	Needs Addressed	Grant Planning and Administration
	Funding	HOME: $147,714
	Description	Funds will be used by Snohomish County to provide general management, oversight, and coordination of the HOME grant program.
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	Not applicable.
	Location Description	3000 Rockefeller Ave, Everett, WA 98201.
	Planned Activities	Eligible costs include: project selection process, contract development and management, monitoring, reporting and other compliance activities, engaging in citizen participation and consultation process, evaluating program performance, fulfilling program audit obligations, development of consolidated plan and annual action plan and other consolidated planning and reporting requirements, fair housing, and other eligible planning and administration activities. The cost of planning and administration activities falls within the allowed rate of 10% of 2016 HOME allocation and PY 2016 HOME program income. PY 2016 HOME program income is estimated at this time. An additional allocation of 10% of any PY 2016 HOME program income remitted to the County in excess of the estimated amount is also allocated to this activity, contingent upon receipt.

OMB Control No: 2506-0117 (exp. 07/31/2015)

AP-50 Geographic Distribution - 91.420, 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

2016 projects funded with Snohomish County Consortium CDBG, HOME, and ESG funds will serve the following geographic areas:

- A rental housing capital project is located in Arlington and funds are reserved for an additional rental housing project to be selected at a later date.
- A program providing minor home repairs, a program providing tenant accessibility, and two programs providing homeownership assistance will serve households Consortium-wide.
- A program providing home rehabilitation will serve households in Everett and the Everett Urban Growth Area.
- The public facility projects are located in Arlington and Sultan.
- The infrastructure improvement projects are located in Darrington, Gold Bar, and Sultan.
- The public service, rapid rehousing, and emergency shelter projects generally serve people Consortium-wide.

Geographic Distribution

Rationale for the priorities for allocating investments geographically

Because the needs addressed by the Snohomish County Consortium exist throughout the county, the investment of CDBG, HOME, and ESG funds for housing and non-housing community development projects likewise support projects in locations throughout the county. Some projects benefit specific areas of the county, while others provide county-wide benefits. CDBG public facility and infrastructure projects that benefit all residents of an area, such as streets, sidewalks, water/sewer systems, and parks, serve areas that consist predominately of low- and moderate-income households. Based on current HUD criteria for Snohomish County Consortium areas outside the City of Everett and the City of Marysville, these are areas where at least 44.77% of the households are low- and moderate-income income, with the percentages updated by HUD annually. In addition, pursuant to an interlocal agreement, 21% of HOME funds received each year are set-aside for affordable housing projects selected by the City of Everett. These projects benefit residents of the City of Everett, with some projects also benefiting residents of the City of Everett's Urban Growth Area.

Affordable Housing

AP-55 Affordable Housing - 91.420, 91.220(g)

Introduction

The following is a summary of the one-year goals for Snohomish County Consortium CDBG, HOME, and ESG affordable housing activities in the 2016 program year. Activities include rehabilitation of existing rental housing, homeowner home repair and rehabilitation, first-time homebuyer purchase assistance, and rapid re-housing rental assistance.

One Year Goals for the Number of Households to be Supported	
Homeless	165
Non-Homeless	13
Special-Needs	503
Total	681

Table 6 - One Year Goals for Affordable Housing by Support Requirement

One Year Goals for the Number of Households Supported Through	
Rental Assistance	165
The Production of New Units	0
Rehab of Existing Units	506
Acquisition of Existing Units	10
Total	681

Table 7 - One Year Goals for Affordable Housing by Support Type

OMB Control No: 2506-0117 (exp. 07/31/2015)

AP-60 Public Housing - 91.420, 91.220(h)

Introduction

The Everett Housing Authority (EHA) and the Housing Authority of Snohomish County (HASCO) administer HUD Section 8 Housing Choice Voucher programs that provide rental assistance to very low-income and extremely low-income households in Snohomish County. EHA also manages public housing units and both EHA and HASCO own other units of assisted and affordable housing in Snohomish County. In addition to these activities, information is provided below on other actions planned by EHA and HASCO in the upcoming year to address the needs of public housing and to encourage public housing residents to become more involved in management and participate in homeownership.

Actions planned during the next year to address the needs to public housing

Housing Authority of Snohomish County (HASCO): In July 2011, HASCO submitted a Section 18 disposition application to HUD. HASCO's application was approved in January 2015, and as of November 1, 2015, HASCO had completed the disposition of all of its public housing units to a non-profit affiliate of the housing authority. HASCO provided tenant protection vouchers to its public housing residents, who could choose to stay in their current unit or move with their voucher and continue to pay an affordable rent. HASCO now operates the 30-unit development designated for people that are elderly and/ or have disabilities as rent-subsidized project-based voucher housing and operates the remaining units as affordable housing with below-market rents. The additional rental revenue received at those properties under that operating model will allow HASCO to address the current and future capital needs of the properties, as well as increase the energy and water efficiency of the properties. In addition, HASCO plans to undertake property maintenance activities to provide safety, energy efficiency, and accessibility.

Everett Housing Authority (EHA): Key initiatives to ensure the long-term availability of subsidized and affordable housing and improve the housing services to EHA's clients and those of its partners include the following:

- EHA will submit a Section 18 application to HUD for the demolition and/or disposition of the Baker Heights neighborhood, with the first phase of resident relocation expected to start over the course of 2016-17. Residents will receive tenant protection vouchers to secure new assisted housing.
- EHA has applied for a HUD Choice Neighborhoods Initiative Planning Grant for Baker Heights and the surrounding area, in collaboration with the City of Everett and other community stakeholders; this grant has the capacity to fund development of a neighborhood transformation plan, as well as some early action activities identified by that plan.

- EHA plans to replace all 244-units at Baker Heights over the medium term, either via a HUD Choice Neighborhoods Implementation Grant, or by acquiring additional Project-Based Voucher housing units.
- EHA plans to seek HUD approval for the disposition of all but its six-bedroom Public Housing scattered sites, via a Section 18 application in 2016-17. Existing tenants of units slated for disposal will be provided with tenant protection vouchers to find new housing, and may also be given the opportunity to purchase their units.
- EHA recently closed on the tax credit re-syndication of four 51-unit senior housing developments acquired from Senior Services of Snohomish County in 2014. This will generate $7.8 million in tax-credit funds to renovate these developments.

If proposed federal legislation (HR 3700) is enacted into law, EHA plans to expand its Project-based Voucher Program by up to 750 vouchers, partnering with other agencies, organizations, and the City of Everett, to provide project-based assistance and related supportive services for the homeless and other vulnerable populations.

Actions to encourage public housing residents to become more involved in management and participate in homeownership

HASCO plans to undertake the following activities to encourage its program residents to become more involved in management and participate in homeownership programs (since HASCO no longer offers a public housing program, these actions are related to all of its residents and clients):

- Continue to have a resident Commissioner on its six-member Board of Commissioners which provides an important voice on the Board and represents the interests of residents.
- Continue to have a Resident Advisory Board to assist in the development of the annual Public Housing Agency Plan.
- Continue to print and distribute a holiday newsletter for Section 8 Housing Choice Voucher Program participants. The newsletter is designed to inform residents of activities at HASCO and to provide information on ways residents can become involved in HASCO activities, such as the resident Board Commissioner position and the Resident Advisory Board.
- Continue to provide homeownership opportunities through its Section 8 homeownership program in partnership with HomeSight. The program allows eligible families to receive a second mortgage that is paid with their Section 8 Housing Choice Voucher after completing a homeownership education and counseling program with HomeSight.
- Continue to provide homeownership opportunities at three manufactured housing communities in Snohomish County. Continue to partner with HomeSight to provide financing, purchase assistance, and homeownership education and counseling.

- Continue to provide the Manufactured Home Replacement Program at two manufactured housing communities. The program replaces outdated pre-HUD code homes with HUD-code, emergency efficient manufactured homes.
- Continue to have a HASCO staff person participate in the United Way Individual Development Account collaborative and continue to ensure that HASCO residents are made aware of opportunities to participate in this program, which allows participants to save for homeownership, higher education, or starting a small business, when funds are available.
- Continue to have its Resident Resource Manager make referrals to classes on homeownership offered by HomeSight, Housing Hope, or other agencies.

EHA plans to undertake the following activities to encourage its program residents to become more involved in management and participate in homeownership programs:

- Encourage a broad spectrum of program participants to attend regular meetings of the EHA Resident Advisory Board to assist with the development of EHA's Public Housing Agency Plan.
- Engage an advisory group of Baker Heights tenants in the process of creating a neighborhood transformation plan under the Choice Neighborhoods Initiative Planning Grant.
- Encourage residents of properties with active resident councils go become involved with those councils.
- Keep residents informed of management activities and other agency updates through the distribution of newsletters and flyers.
- Continue to maintain an active caseload of Family Self-Sufficiency program participants.
- Continue partnerships with local agencies, such as Housing Hope, in order to promote homeownership options.

As part of the plan to dispose of its Public Housing scattered-site units, EHA will encourage qualified residents to consider purchasing the property they live in.

If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance

Not applicable.

AP-65 Homeless and Other Special Needs Activities - 91.420, 91.220(i)

Introduction

This section summarizes the goals and activities that will be undertaken in program year 2016 to carry out the homeless strategy outlined in SP-60 Homeless Strategy in the Strategic Plan of the 2015-2019 Consolidated Plan and to serve the housing and supportive service needs of persons who are not homeless, but have other special needs.

Actions identified to be undertaken to carry out the homeless strategy are anticipated to help reduce and minimize the impact of homelessness on those currently experiencing homelessness, to make progress towards ending homelessness, and to meet the multifarious needs with tailored services that support transition from homelessness into stable housing and increased self-sufficiency. The goals address the services that are needed to help people avoid becoming homeless in the first place and to prevent repeat episodes of homelessness. The goals also include local efforts to coordinate services for persons who are discharging from institutions of care. When packaged together, these goals support the creation of a high performing response and intervention system that addresses the complexities in coordinating with various systems of care and that addresses the vast array of services required to meet needs

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

The County has developed a decentralized coordinated entry system for access to housing and services that has streamlined referrals to housing programs and ensures that those who are most vulnerable and have the highest service needs are matched with appropriate interventions. There are 8 coordinated entry access sites located throughout the jurisdiction including a telephone-based coordinated entry line that operates 24 hours per day, 7 days per week. A public coordinated entry website details the eligibility requirements, services available, and access points for coordinated entry, and housing navigators are available to meet with clients wherever necessary if mobility or transportation is a barrier. The County will continue to streamline and improve the coordinated entry system over the next year with a focus on developing policies and partnerships that will help ensure chronically homeless and highly vulnerable individuals and families have meaningful access to the system.

The County has developed new programs and partnerships over the past year to reach out to the most vulnerable homeless individuals and families in the community: those who are chronically homeless, those who are high utilizers of emergency services and those who are living in encampments. Compass Health, Volunteers of America and Catholic Community Services outreach staff continue to reach out to the chronically homeless and homeless encampments to connect them with the coordinated entry system for housing and services. Law enforcement-embedded social workers, behavioral health

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navigators and an after-hours flex fund for emergency first responders were all implemented in the 2015 program year and anticipated to continue in 2016. A coordinated entry outreach navigator and Social Security Outreach, Access, and Recovery (SOAR) coordinator may be added as system enhancements in the 2016 program year. The County will continue to work with housing agencies to promote Housing First and fair housing education with a focus on reducing barriers to housing for the most vulnerable individuals and families.

A major goal over the next year is to develop a coordinated entry system for individuals who are residing in institutions of care and meet the HUD definition of homelessness. Combining better coordination with institutions with SOAR will increase access to the disability income benefits programs administered by the Social Security Administration for eligible adults who are homeless and have a mental illness and/or a co-occurring substance abuse disorder. Many of the unsheltered homeless population fall into this category.

Addressing the emergency shelter and transitional housing needs of homeless persons

The County has developed a decentralized coordinated entry system for access to housing and services that has streamlined referrals to housing programs and ensures that homeless households are matched with appropriate interventions. Over the next year, coordination with shelters will continue as common assessment tools and processes are implemented and streamlined to ensure more equitable and efficient access to housing and services by shelter residents. The County will also be investing in Rapid Rehousing programs at two family shelters, which will be operated by shelter staff for the benefit of shelter residents exclusively.

There were 637 total year round beds of emergency shelter and transitional housing reported in the 2015 Housing Inventory Chart. The inventory of emergency shelter includes facilities for families, single men, and single women as well as emergency motel vouchers, cold weather shelters and emergency shelter and services for households experiencing domestic violence. Shelter providers have identified permanent housing as the appropriate intervention for the vast majority of homeless households, so individuals and families applying to shelter are connected with the coordinated entry system so that they can be placed in permanent housing as quickly as possible. There were 2,206 year round beds of permanent housing available in 2015, including 1,041 permanent supportive housing beds, 191 rapid rehousing beds, and 974 other permanent housing beds.

Shelters will be provided with more opportunities to assist rapid rehousing services for shelter residents. State and local funds are being prioritized for these interventions and shelter agencies, including shelters that serve families with children and households experiencing domestic violence. County staff provide shelters with the technical support needed to understand how to rapidly rehouse households from the homeless system. The County is also investing in developing more supported employment opportunities for households with higher service needs, including those who have been unemployed long-term and youth through fostering collaborative partnerships that include mainstream employment services providers.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

The County will be working with housing agencies over the upcoming year to promote and support housing first to ensure that homeless households encounter low barriers to accessing housing programs including Rapid Rehousing. A recently published Rapid Rehousing Guide created a uniform program model for all Rapid Rehousing projects funded through the County and mandates that no agency providing Rapid Rehousing Services screen households out due to prior evictions, criminal history or other barriers. The County will be working with Rapid Rehousing agencies over the upcoming year to ensure that they have the technical assistance and skills needed to successfully work with a diverse population of applicants and place them into housing as quickly as possible. Permanent housing projects and Rapid Rehousing projects will be a priority for funding over the upcoming year.

The County currently allocates local funds to support a flexible fund for use by housing navigators in meeting the needs of homeless households and plans to allocate additional funding during the upcoming year. This fund allows housing navigators working with homeless households to provide short-term housing assistance and connections with tailored services necessary to resolve the households' immediate housing crisis and maintain housing stability. Local funds will be prioritized for more Rapid Rehousing and tailored services connected to the coordinated entry system and to further develop the coordinated entry system of housing and services for young heads of household and unaccompanied youth.

Shelters will be provided with opportunities to assist those applying for shelter with rapid rehousing services for shelter residents. State and local funds are being prioritized for these interventions. County staff provides shelters with the technical support needed to understand how to rapidly rehouse households from the homeless system.

The HARPS (Housing and Recovery through Peer Services) program was launched in 2015 and provides Rapid Housing and services to families and individuals with behavioral and substance abuse disorders. The County will also be investing in the implementation of a SOARS (SSI/SSDI Outreach, Access, and Recovery) system to ensure that disabled persons, including those are being discharged from institutions, are connected with social security benefits as quickly as possible so that they can have better access to housing opportunities.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.

The County will be working over the next year to streamline the coordination between institutions, housing, and services to help prevent those being discharged from institutions from becoming homeless. In 2015, the coordinated entry system of housing and services was expanded to include a homeless prevention navigators who work with those who are imminently homeless, including those with low income, to help them find ways to resolve their housing crisis and avoid becoming homeless through increasing income, resolving conflicts with landlords or family members, and connecting with civil legal services to prevent eviction, when necessary. Prevention navigators have access to a flexible fund that they can use to pay rents, program fees, etc. in order to stabilize housing or obtain housing. Prevention navigators also connect those at risk of homelessness to the supports that they need to improve housing stability for the long-term, including education, life skills, financial counseling and credit repair and affordable health care. A goal for the next year is to further develop the coordination between homeless prevention navigators and institutions like jails, substance abuse facilities, mental health facilities, hospitals and foster care to ensure that low-income and vulnerable individuals and families are connected with the housing and services necessary to help stabilize their housing crisis.

The County will continue to increase its investment in homeless prevention for low and extremely low income individuals and families over the next year. A combination of federal, state, local and private funds will be allocated to homeless prevention programs ranging from rental assistance to navigation, dispute resolution and legal services to prevent homelessness. An additional project starting in the 2015 program year will fund a housing retention specialist to work with service providers. The intent of this project is to build the capacity of service providers to negotiate with landlords and provide other conflict resolution services necessary to stabilize their clients in the event that a housing crisis occurs during the course of their tenancy. It is anticipated that these services will increase housing retention and stabilization for formerly homeless individuals and families who are placed in the private rental market. Another goal is to fund and implement a SOAR (SSI/SSDI Outreach, Access, and Recovery) program to assist disabled individuals with applying and getting approved for social security income. The County is currently evaluating different SOAR models to determine the best fit for the community.

Discussion

Non-Homeless Special Needs Activities: Planned 2016 CDBG and HOME activities to help address the housing and supportive service needs of person who are not homeless, but have other special needs include:

- Parkview Services – Parkview Homeownership VIII (See AP-35 Project 1),
- Senior Services of Snohomish County – Minor Home Repair Program (See AP-35, Project 2),
- Senior Services of Snohomish County – Tenant Accessibility Program (See AP -5, Project 3),
- Stillaguamish Senior Center – Stillaguamish Apartment II Fire Suppression System (See AP-35, Project 4),
- Village Community Services – Barrier Removal – Parking Lot, Phase I (See AP-35, Project 15),
- Domestic Violence Services of Snohomish County – Domestic Violence Services (See AP-35, Project 20),
- Mercy Housing Northwest – Senior Housing Support Services (See AP-35 Project 23),
- Senior Services of Snohomish County – Food and Nutrition Services (See AP-35 Project 24), and
- Volunteers of America Western Washington – Fair Housing Education and Counseling Services (See AP-35, Project 26).

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AP-75 Barriers to affordable housing - 91.420, 91.220(j)

Introduction

This section provides a brief summary of the actions the Consortium will take during the upcoming year to reduce public policy barriers that may exist for affordable housing and residential development consistent with SP-55 of the Strategic Plan of the 2015-2019 Consolidated Plan. While the primary factors driving the cost of housing are not within the control of the County or Consortium member governments, barriers may exist when the cost of housing or the incentive to develop, maintain, or improve affordable housing are negatively affected by public policies of the jurisdiction. Public policies include tax policies affecting land and other policies, land use controls, zoning ordinances, building codes, fees and charges, and policies that affect return on residential investment.

The local Comprehensive Plans of Snohomish County and Consortium members govern land use and development standards to be in compliance with the State of Washington's Growth Management Act. In coordination with the cities, the County adopted countywide planning policies to provide a framework for regional consistency; all local comprehensive plans must be consistent with the countywide planning policies. Both the Growth Management Act and the countywide planning policies require jurisdictions to plan for a diversity of housing types to meet a variety of needs and to provide housing opportunities for all economic segments of the population. The Housing Elements of the Compressive Plans include policies to encourage development of affordable housing and many jurisdictions have recently updated or are in the process of updating their Comprehensive Plans. Refer to MA-40 Barriers to Affordable Housing in the Market Analysis and SP-55 Barriers to Affordable Housing in the Strategic Plan of the Snohomish County Consortium 2015-2019 Consolidated Plan for additional information and strategy to overcome barriers to affordable housing.

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

Consistent with the strategy outlined in SP-55 in the Strategic Plan of the Snohomish County Consortium 2015-2019 Consolidated Plan, in the upcoming program year, Snohomish County and Consortium members are continuing their commitment to overcoming cost barriers to developing and maintaining affordable housing for low- and moderate-income households in our community through the allocation of a portion of CDBG and HOME funds to help develop and maintain affordable housing. Snohomish County and Consortium members are also continuing to allocate local funds under the Snohomish County Affordable Housing Trust Fund to help with affordable housing needs. Snohomish County is also continuing to allocate of a portion of local funds generated under a sales tax program to help with affordable housing needs for persons with mental health and substance abuse challenges, continuing its contingent loan policy under which $40 million in loan guarantees can be provided to non-profit organizations and housing authorities to support affordable housing projects, and continuing

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administration of programs that provide reduced property taxes for property owners with limited incomes. Comprehensive planning and regional planning activities are also anticipated to continue. In addition, it is anticipated that Alliance for Housing Affordability in Snohomish County will provide an avenue for education and collaboration on additional implementation strategies to overcoming barriers to affordable housing development.

AP-85 Other Actions - 91.420, 91.220(k)

Introduction

This section describes the Snohomish County Consortium's planned actions for the 2016 program year to carry out the following strategies outlined in the Strategic Plan of the 2015-2019 Consolidated Plan: 1) address obstacles to meeting underserved needs, 2) foster and maintain affordable housing, 3) reduce lead-based paint hazards, 4) reduce the number of poverty-level families, 5) develop institutional structure, and 6) enhance coordination.

Actions planned to address obstacles to meeting underserved needs

The main obstacle to meeting underserved needs is the limited funding available to address all of the needs in the community, particularly with sustained funding cuts in several federal, state, and local sources of funding. Snohomish County continues to provide local funding to help address affordable housing needs through its Affordable Housing Trust Fund program and Sales Tax program. Snohomish County continues to administer more recent sources of funding that have become available over the past few years to meet community needs, such as funding received under the Washington State Housing and Essential Needs (HEN) program and Systems Innovations Grants through the Bill and Melinda Gates Foundation Ending Family Homelessness Initiative. The Snohomish County Human Services Department will also continue to participate in various collaborative efforts and partnerships developed to help address underserved needs in the community for low-income persons, homeless persons, and persons with special needs.

Actions planned to foster and maintain affordable housing

The Snohomish County Consortium has awarded CDBG and HOME funds in the 2016 Annual Action Plan to help maintain the existing affordable housing stock in decent and safe condition. This includes funding for a homeowner home rehabilitation program, for a homeowner minor home repair program, and for fire safety improvements for an affordable rental housing capital project serving elderly persons and adults with disabilities. In addition, funds were also awarded for a program to assist with accessibility-related modifications for affordable rental units.

Actions planned to reduce lead-based paint hazards

In order to address the risk of lead-based paint hazards, Snohomish County requires projects and programs funded with CDBG, HOME, and ESG funds its administers to comply with lead-based paint regulations for rehabilitation work on structures built before 1978. Proposed projects are first reviewed for lead-based paint hazards during the application review process. If the project is selected for funding and lead-based paint is found to be a hazard, project sponsors are required to comply with the applicable federal lead-based paint requirements regarding reduction of the hazard. Funded projects and programs are monitored by Snohomish County Human Services Department staff to ensure

compliance with the regulations, such as notification of lead-based paint hazards, performance of work by certified workers according to acceptable procedures, and clearance of the work by certified inspectors. Project sponsors for the homeowner home rehabilitation and homeowner minor home repair programs assess lead hazard risks for homes rehabilitated and repaired under those programs and follow the requirements for homes found to be at risk.

Actions planned to reduce the number of poverty-level families

In order to help reduce the number of poverty-level families, the Snohomish County Human Services Department will continue the various activities outlined in Section SP-70 of the Strategic Plan of the Snohomish County Consortium 2015-2019 Consolidated Plan. The Department offers and coordinates with a wide array of human services programs designed to act synergistically as an integrated system to help our County's most vulnerable individuals and families move out of poverty toward optimal self-sufficiency. The services that are integrated on an individualized basis to help households advance toward their goals include, but are not limited to: alcohol and other drugs prevention, assessment, and treatment; children's and family services with an emphasis on wellness and early learning; veterans' assistance; mental health services; long term care and aging services; case management and home care to help seniors live independently; services for individuals with developmental disabilities; energy assistance, weatherization, minor home repair, and housing services; community services; and community development activities. Additionally, the HUD Section 3 program requires that grant recipients of CDBG and HOME funds provide job training, employment, and contracting opportunities for low-income residents in connection with contraction projects and activities in their neighborhoods to the greatest extent possible. The Department continues to effectively operate its Section 3 plan to ensure that these opportunities are made widely available to low-income residents of our communities.

The Department is committed to the use of metrics to indicate progress toward our goal of eradicating poverty. For example, the success of services related to the use of alcohol and other drugs is measured by the percent of individuals who successful complete our prevention and treatment programs. Early learning programs measure changes in language development, physical well-being, and social and emotional development as a result of the educational and housing services provided. For programs serving seniors, the Elder Economic Security Index provides a benchmark for the minimum income older adults require to live independently. For employment programs, data is collected on changes in employment readiness and the number of people who obtain and retain employment as well as the wages earned by those individuals.

Actions planned to develop institutional structure

Key strengths in the Snohomish County Consortium's institutional structure through which the Strategic Plan of the 2015-2019 Consolidated Plan is carried out continues to be the existence of a broad range of project sponsors for affordable housing and non-housing community development (public facilities, infrastructure improvements, public services) projects, two public housing authorities, ongoing local government and resident input through the Snohomish County Consortium's Technical Advisory

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Committee and Policy Advisory Board, local community planning processes particularly around housing and homelessness, and ongoing collaborative partnerships between the County, local governments, the Everett/Snohomish County Continuum of Care, public agencies, private non-profit organizations and faith-based organizations to address local housing and non-housing community development needs for low- and moderate-income persons.

In order to further develop institutional structure, as outlined in Section SP-40 of the Strategic Plan in the 2015-2019 Consolidated Plan, the Snohomish County Human Services Department will continue to collaborate with the housing development community to address the community's capacity to develop, own and operate affordable housing for elderly persons, persons with disabilities, and other persons with special needs and will continue to participate in collaborations and initiatives to continue to strengthen the institutional structure for overcoming gaps and addressing priority needs in the homeless system and service delivery system.

Actions planned to enhance coordination between public and private housing and social service agencies

Planned actions include:

- Continued coordination through participation in various community partnerships and collaborative efforts,
- Continued coordination by service providers between clients and landlords,
- Continued operation of renter certification program to assist renters with problematic rental histories to overcome this barrier in the rental housing market,
- Continued encouragement of coordination between housing and service providers, where applicable, through the County's affordable housing application process,
- Continued implementation of coordinated entry housing navigators trained in housing resources through the Investing in Futures Initiative,
- Continued allocation of flexible funds to assist with placement of homeless individuals and families in the private rental market,
- Implementation of the Landlord Engagement and Housing Retention Support projects to increase the capacity of service providers to negotiate with landlords,
- Development of a life domains services crosswalk for use by housing agencies to connect their clients to appropriate programs and services, and
- Continued implementation by the County of new state requirements for homeless programs to enhance landlord outreach.

Discussion

Fair Housing: In the upcoming program year, Snohomish County will continue its efforts to implement the Snohomish County and Snohomish County Consortium's 2012-2016 Fair Housing Action Plan developed as part of the 2012 Analysis of Impediments to Fair Housing Choice.

Program Specific Requirements

AP-90 Program Specific Requirements - 91.420, 91.220(l)(1,2,4)

Introduction

This section provides information on Snohomish County Consortium CDBG, HOME, and ESG program-specific requirements for the Annual Action Plan.

Community Development Block Grant Program (CDBG)
Reference 24 CFR 91.220(l)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	0
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
Total Program Income:	**0**

Other CDBG Requirements

1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	70.00%

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HOME Investment Partnership Program (HOME)
Reference 24 CFR 91.220(l)(2)

1. **A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:**

   Not applicable. Snohomish County does not intend to use HOME funds for forms of investment other than those described in 24 CFR 92.205 in the 2016 program year.

2. **A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:**

   The Snohomish County HOME Homebuyer Program Guidelines for Resale and Recapture are attached as Appendix 1 to AP-90. The 2016 Action Plan includes one HOME-funded homebuyer activity, the HomeSight Puget Sound Homeownership program. This program utilizes the specific recapture guidelines found in Section 3 of the attached guidelines. The recapture requirements are included in the contract documents including: the HOME agreement with the agency, the Snohomish County required HOME Agreement between the agency and each homebuyer (which includes the specific guidelines found in Section 3), and the Snohomish County required HOME Homebuyer Deed of Trust Note (which includes details regarding calculation of shared appreciation and net proceeds).

3. **A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:**

   The Snohomish County HOME Homebuyer Program Guidelines for Resale and Recapture are attached as Appendix 1 to AP-90. See Paragraph 2 above for additional information.

4. **Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:**

   Not applicable. At this time, Snohomish County does not intend to use HOME funds for this purpose in the 2016 program year. Snohomish County intends to develop and adopt refinancing guidelines which would then permit this type of activity in the future.

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Emergency Solutions Grant (ESG)
Reference 91.220(l)(4)

1. Include written standards for providing ESG assistance (may include as attachment)

Emergency Solutions Grant written standards are attached as Appendix 2 to AP-90. They are included as part of the Continuum of Care written standards.

2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.

Coordinated Entry (CE) assessment, referrals and access to homeless prevention and housing and prevention navigators is available through eight core sites located throughout the county so that individuals and families who meet the HEARTH Act definition of Category 1 and Category 2 homelessness have multiple locations from which they can access housing and services. Every coordinated entry site offers information and referral services to households who are currently experiencing homelessness or at-risk of homelessness and refers literally and imminently homeless households to navigators, either on-site or off-site, who provide a range of homeless prevention and rehousing services. Homeless prevention and housing navigators can provide direct financial assistance to prevent households from becoming homeless through use of a flexible fund. The CE system Housing program openings are filled solely through the coordinated entry system.

All coordinated entry and navigation sites use a common intake assessment to determine eligibility for homeless prevention or housing navigation services. Housing navigators assess literally homeless households for housing program eligibility, vulnerability and appropriate program match using a common housing assessment tool. Likewise, homeless prevention navigators assess imminently homeless households and connect appropriate households to the targeted homeless prevention program though use of a common assessment. A coordinated entry website describing the requirements, eligibility and access instructions is located on the County website to provide clarity about the process to the community at large.

Tailored services partners accept referrals that help individuals and families stabilize and optimize self-sufficiency. Tailored services include mental health services, substance abuse services, civil law services, dispute resolution services, employment services, and various life skills interventions. The county HMIS is used as a referral and communication platform so that all system coordinated entry sites, navigation sites, and coordinated entry staff and navigators can easily collaborate to serve individuals and families, streamline access and eliminate duplicative services and assessments. The CE Domestic Violence (DV) protocols require that persons presenting with DV issues are sent to the County's DV service agency. The DV agency does not enter personal identifying information into HMIS, but does enter a client record that cannot be identified. The DV agency maintains the personal record in a confidential manner. Referrals are made to navigators as appropriate or the DV agency provides the navigator service directly. DV clients have access to the CE housing system

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through an established process outside of HMIS to ensure client safety and confidentiality. The system is designed to ensure that they still have fair access to homeless housing based on the criteria assessment and eligibility, along with all other homeless individuals and families.

3. **Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).**

   - The County conducts a competitive application process for ESG funds. The County issues a funding notice that was published in the Everett Herald and distributed via the County's Housing and Community Development and Community Services Continuum of Care distribution lists, and posts the notice on the County's webpage. An array of organizations are included on the distribution lists; faith-based and non-profit organizations, Snohomish County Consortium local governments, public housing authorities, and other organizations. The County staff holds an application workshop for interested applicants.

   - County staff conducts a technical review of applications, while the Technical Advisory Committee (TAC) reviews and scores applications using objective criteria. The TAC is made up of city, town, county, and community representatives. The TAC makes funding recommendations to the Policy Advisory Board (PAB).

   - The PAB reviews TAC recommendations and makes funding recommendations to the Snohomish County Council. The recommendations are included in the Draft Annual Action Plan that is published for a 30-day public review and comment period.

   - The County Council approves the ESG awards as part of the Annual Action Plan approval process. Any comments received during the public review and comment period are considered before approval of the Annual Action Plan.

   - Once approved, the Annual Action Plan is submitted to HUD for a program year start date of July 1 and a contract is executed between HUD and the County for the ESG funds. The County issues award letters and subcontracts with the organizations receiving the funds.

4. **If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.**

   The County meets the requirement in the following ways:

   - The CoC Board has a formerly homeless person as a board member. The Board is involved in activities, such as setting ESG performance benchmarks, planning priorities, and is consulted on ESG allocations. They are also responsible for the activities under the CoC Rule.

- The County's Human Services Department is a Community Action Agency, and as such is responsible for a Low Income Needs Assessment, which includes interviewing people who are experiencing or at-risk of homelessness. The Low Income Needs Assessment is used in the Consolidated Plan and in CoC planning to provide input on the needs of persons who are homeless or at-risk of homelessness, in addition to other low-income population needs.

- Information is gathered on needs during the Annual Point-in-Time count through a survey tool, and during the annual Project Homeless Connect. The input and information gathered from individuals through these methods helps define planning and policy, in addition to the participation of homeless/formerly homeless person on the CoC Board which makes recommendations for certain funding and influences homeless policy.

5. Describe performance standards for evaluating ESG.

The County's CoC and HMIS staff developed ESG performance standards as part of the process of complying with the new ESG and CoC Interim Rules and it was done in consultation with the ESG agencies and CoC. The performance standards included: Emergency shelter projects reducing their length of stay by 10% per year until they met or exceeded 30 days, and increase their rate of exit to permanent housing by 5% per year until they met or exceeded 50%.

Rapid rehousing projects measures were to increase the percent of participants who are housed in less than 30 days by 5% per year and increase the number of participants who have remained housed 6 months after the end of the subsidy by 5% per year.

The CoC Board has a standing committee – the Data and Evaluation Committee – which proposed specific performance benchmarks for the CoC. These performance benchmarks were approved by the CoC in December 2015:

1. Reduce the average length of time persons remain in homeless housing projects by 10% by 9/30/16.

2. Reduce returns to homelessness within 24 months by 20% (or approximately 22 households) for households without children, and by 15% (or approximately 6 households) for households with children for the period ending 9/30/2017.

3. Decrease the number of sheltered and unsheltered persons on the night of the Point-in-Time (PIT) count by 10% for the 2016 count with emphasis on reducing the number of people who are unsheltered.

4. Reduce the number of people experiencing homelessness for the first time by 5% for the period ending 9/30/16.

OMB Control No: 2506-0117 (exp. 07/31/2015)

5. Increase successful placement or retention of persons exiting from Emergency Shelter, Transitional Housing and Rapid Re-housing by 20% (approximately 247 persons), to above 34.5%, by 9/30/2016.

In addition, the Data and Evaluation Committee is working on setting population and program type specific benchmarks in 2016.

Discussion

CDBG Overall Benefit Period: For CDBG, the Snohomish County Consortium has a selected a three-year overall benefit period to determine compliance with the requirement that at least 70% of CDBG funds are used to benefit low- and moderate income persons. The three-year period includes the 2014, 2015, and 2016 program years.

HOME Project Selection Process: The County conducts a competitive application process for HOME funds. Eligible applicants include non-profit organizations, public housing authorities, local governments, Community Housing Development Organizations (CHDOs) and for-profit entities. Applications with more detailed information are available on-line at https://wa-snohomishcounty.civicplus.com/754/Housing-Projects or by contacting Jackie Anderson, Division Manager, Snohomish County Housing and Community Services at jackiem.anderson@snoco.org.

Pursuant to an interlocal agreement, 21% of the HOME funds received each year by the Snohomish County Consortium are set aside for City of Everett affordable housing projects. The project selection process for these funds is conducted by the City of Everett, with final approval by the County. The City of Everett follows its citizen participation plan and coordinates with the County to ensure that county-wide citizen participation requirements are met. For additional details on the City of Everett's application and project selection process for these set aside funds, contact Ms. Rebecca McCrary, Housing and Community Development Program Manager, at RAMcCrary@everettwa.gov.