

SNOHOMISH COUNTY ECONOMIC STIMULUS ACTION PLAN SUMMARY OF ELEMENTS

[Work Plan - Specific Goals]

I. Permit and Regulatory Enhancements

A. Stimulate Lot Creation and New Development Applications

- (1) Adopt Lot-Size Averaging Ordinance
- (2) Adopt Appeals Fee Increase
- (3) Amend Grading Exemption Thresholds
- (4) Amend PRD [Planned Residential Development] Code to Increase Usage
- (5) Adopt 9-Lot Short Plats
- (6) Adopt Urban Centers package
- (7) Review SEPA Exemptions Thresholds

B. Improve Permit Processing and Work Flow Efficiencies

- (1) Adopt Uniform Development Code
- (2) Complete and implement recommendation of Permit Performance Audit
- (3) Move acceptance of Final Plat to Council Consent Agenda
- (4) Revise SFR processes, including inspections
- (5) Conduct review of EDDS [Engineering, Design & Development Standards]
- (6) Complete Drainage Needs Report/tools
- (7) Seek PAO [Prosecuting Attorney's Office] advice on minimum standards
- (8) Require written approval of Administrative Policies
- (9) Improve clarity of permit review letters
- (10) Design automated system for indexing decisions

II. Job Retention and Recruitment Initiatives

A. Participate in Public/Private Strategies

- (1) Support continued Competitiveness Council initiatives
- (2) Participate in state Sonic Cruiser Retention Team
- (3) Support EDC Business Clusters Recruitment Program
- (4) Seek funding for Economic Development Strategy for farmlands/agriculture
- (5) Support Evergreen Crescent Initiative
- (6) Assume leadership role for Regional Transportation Funding Package
- (7) Support state-wide transportation funding plans
- (8) Explore scope of Economic Impact Analysis

III. Capital Improvement Project (Early Starts & Pump Priming)

A. Carryout 2002 CIP [Capital Improvement Program] Projects

SUMMARY CAPITAL IMPROVEMENT PROGRAM LIST – 2002 & 2003^[1]

Capital Expenditure by Category & Type

| Category | 2002 | 2003 |
|--|-----------------------|-----------------------|
| General Government Facilities ^[2] | \$ 18,180,202 | \$ 30,816,156 |
| General Government Equipment | 3,099,079 | 1,809,164 |
| Parks & Recreation Facilities | 19,412,134 | 5,179,252 |
| Parks & Recreation Land | 6,490,708 | 2,375,411 |
| Law Enforcement Facilities | 28,584,299 | 59,338,386 |
| REET Debt Service & Reserves | 4,893,588 | 4,869,698 |
| Transportation – Facilities | 49,034,000 | 58,109,000 |
| Surface Water – Facilities | 13,960,800 | 6,045,000 |
| Solid Waste – Facilities | 28,270,397 | 5,396,000 |
| Airport – Facilities | 9,875,000 | 13,275,000 |
| Airport – Equipment | 600,000 | -- |
| TOTAL: All Items | \$ 182,400,271 | \$ 187,213,067 |

B. Explore Potential New Projects/Enhancements

- (1) New road projects tied to state/regional funding packages
- (2) HCP [Habitat Conservation Plan] approach for DPW projects
- (3) Implement ESA [Endangered Species Act] Road Plank
- (4) Accelerate Solid Waste Construction Projects
- (5) Initiate process to surplus 300 – 400 ac Cathcart Site for Master Planned Development
- (6) Review and surplus major parcels of Road property

C. Joint Public/Private Ventures

- (1) Public Facilities District projects
- (2) Explore regional air service market at Paine Field
- (3) Prepare Paine Field programmatic EIS
- (4) Support National Flight Interpretive Center/Museum

IV. Business Customer Service Enhancements

A. Customer Service Workgroup (Campus Redevelopment Initiative) – County-wide

- (1) Inventory (via Electronic Survey Instrument) current status by property-related departments
- (2) Develop model for new Customer Service Center (one-stop/co-location)
- (3) Provide public access computers at customer service centers
- (4) Reduce wait times at all customer service counters
- (5) Establish customer comment/feedback mechanisms
 - (a) Inventory current activities
 - (b) Recommend new
- (6) Create Customer Service standards and performance measures
- (7) Maintain and update websites
 - (a) Obtain DIS explanation of access/weekend coverage
 - (b) Issue E.O. [Executive Order] /DIS [Dept. of Information Services] order on weekly web site content
- (8) Auditor customer service enhancements

B. Permit Customer Service Improvements – PDS/DPW

- (1) Reduce permit applicant submittal wait times

[1] Source: Year 2002-2007 Capital Improvement Program, November 2001.

[2] Reflects two-year spend-down for CRI. Total through 2004 is \$168.4 million.